



# Duwamish Valley Action Plan

Advancing Environmental Justice & Equitable Development in Seattle



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## Abbreviations

<b>Action Plan</b>	<i>Duwamish Valley Action Plan</i>
<b>ARTS</b>	Office of Arts & Culture
<b>CBO</b>	City Budget Office
<b>City</b>	City of Seattle
<b>Council</b>	City Council
<b>DAT</b>	Duwamish Valley Action Team
<b>DEEL</b>	Department of Education and Early Learning
<b>DON</b>	Department of Neighborhoods
<b>DRCC</b>	Duwamish River Cleanup Coalition/Technical Advisory Group
<b>DROF</b>	Duwamish River Opportunity Fund
<b>DVP</b>	Duwamish Valley Program
<b>EI</b>	Equity & Environment Initiative
<b>EDI</b>	Equitable Development Initiative
<b>EPA</b>	U.S. Environmental Protection Agency
<b>FAS</b>	Finance and Administrative Services
<b>GCC</b>	Georgetown Community Council
<b>GMA</b>	Georgetown Merchants Association
<b>GSI</b>	Green Stormwater Infrastructure
<b>HALA</b>	Housing Affordability and Livability Agenda
<b>HLA</b>	<i>Healthy Living Assessment</i>
<b>HSD</b>	Human Services Department
<b>MO</b>	Office of the Mayor
<b>OCR</b>	Office of Civil Rights
<b>OED</b>	Office of Economic Development
<b>OH</b>	Office of Housing
<b>OIR</b>	Office of Intergovernmental Relations
<b>OPCD</b>	Office of Planning & Community Development
<b>OSE</b>	Office of Sustainability & Environment
<b>PHSKC</b>	Public Health — Seattle & King County
<b>POS</b>	Port of Seattle
<b>SCL</b>	Seattle City Light
<b>SDCI</b>	Seattle Department of Construction and Inspections
<b>SDOT</b>	Seattle Department of Transportation
<b>SPARC</b>	South Park Area Redevelopment Committee
<b>SPD</b>	Seattle Police Department
<b>SPIARC</b>	South Park Information and Resource Center
<b>SPF</b>	Seattle Parks Foundation
<b>SPMA</b>	South Park Merchants Association
<b>SPNA</b>	South Park Neighborhood Association
<b>SPR</b>	Seattle Parks and Recreation
<b>SPU</b>	Seattle Public Utilities
<b>WMBE</b>	Women- and Minority-Owned Business Enterprises

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## PHOTO CREDITS

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## ***Dear Neighbors,***

**Seattle has made great strides in becoming a more inclusive, vibrant city in all communities and neighborhoods, supporting and empowering our residents, and protecting our city's environmental assets.** But we also must recognize that not all Seattle residents have benefited equally from our progress toward an affordable, safe, healthy, inclusive, beautiful city. The most marginalized in Seattle have had to bear a disproportionate burden of our challenges, including growing unaffordability, displacement, public safety issues, and environmental problems. Progress has been slow to come to them; we have fallen short of building true racial equity.

So we must do more. To maximize and more evenly distribute the benefits of our progress, in April 2016 the City of Seattle released the *Equity & Environment Agenda*, a blueprint to advance racial equity in Seattle's environmental work. We also launched the Duwamish Valley Program, a commitment from the City to genuinely collaborate with Southwest Seattle communities to further social justice goals in policy and development. We continue to operationalize the goals of the Agenda and the *Equitable Development Implementation Plan* in the neighborhoods of South Park and Georgetown.

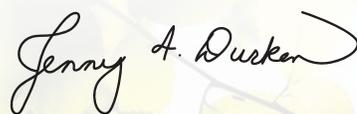
**Today, I'm proud to share with you the next chapter of this critical work: the *Duwamish Valley Action Plan*.** The *Action Plan* combines the community's ambitious vision with the practical steps we'll need to take to achieve our bold goals.

The approach integrates a range of tools to further our equitable development, environmental justice, and anti-displacement strategies. Our seven priority areas are: Healthy Environment, Parks & Open Spaces, Community Capacity, Mobility and Transportation, Economic Opportunity, Affordable Housing, and Public Safety. The Plan is made up of more than 90 strategies for the short, medium, and long term. The *Action Plan* is focused on our future, yet respectful of our past. The Plan builds on the concerns and suggestions of those most affected by inequities and disparities in health, education, opportunity, and access to beautiful green spaces as well as clean air, land, and water. These community-led strategies will create real positive change in the Duwamish Valley, especially for those who have been historically left behind and left out.

The Duwamish Valley Program will help coordinate City efforts to address racial and neighborhood-level disparities, reduce health inequities, advance environmental justice, build community capacity, create stronger economic pathways and opportunity, and build trust in government. We will use lessons learned in the Duwamish Valley to help expand these efforts to other Seattle neighborhoods, with a focus on supporting and empowering communities of color, immigrants, refugees, and low-income communities. In all of our actions, we will strive to honor the special importance of healing and preserving the ecosystems on the land and in the waterways to Native peoples, including the Duwamish Tribe, which gives the Valley its name.

**I look forward to working with you to implement the *Duwamish Valley Action Plan* and continue building a more inclusive, just, and brighter future for all who call Seattle home.**

**Sincerely,**

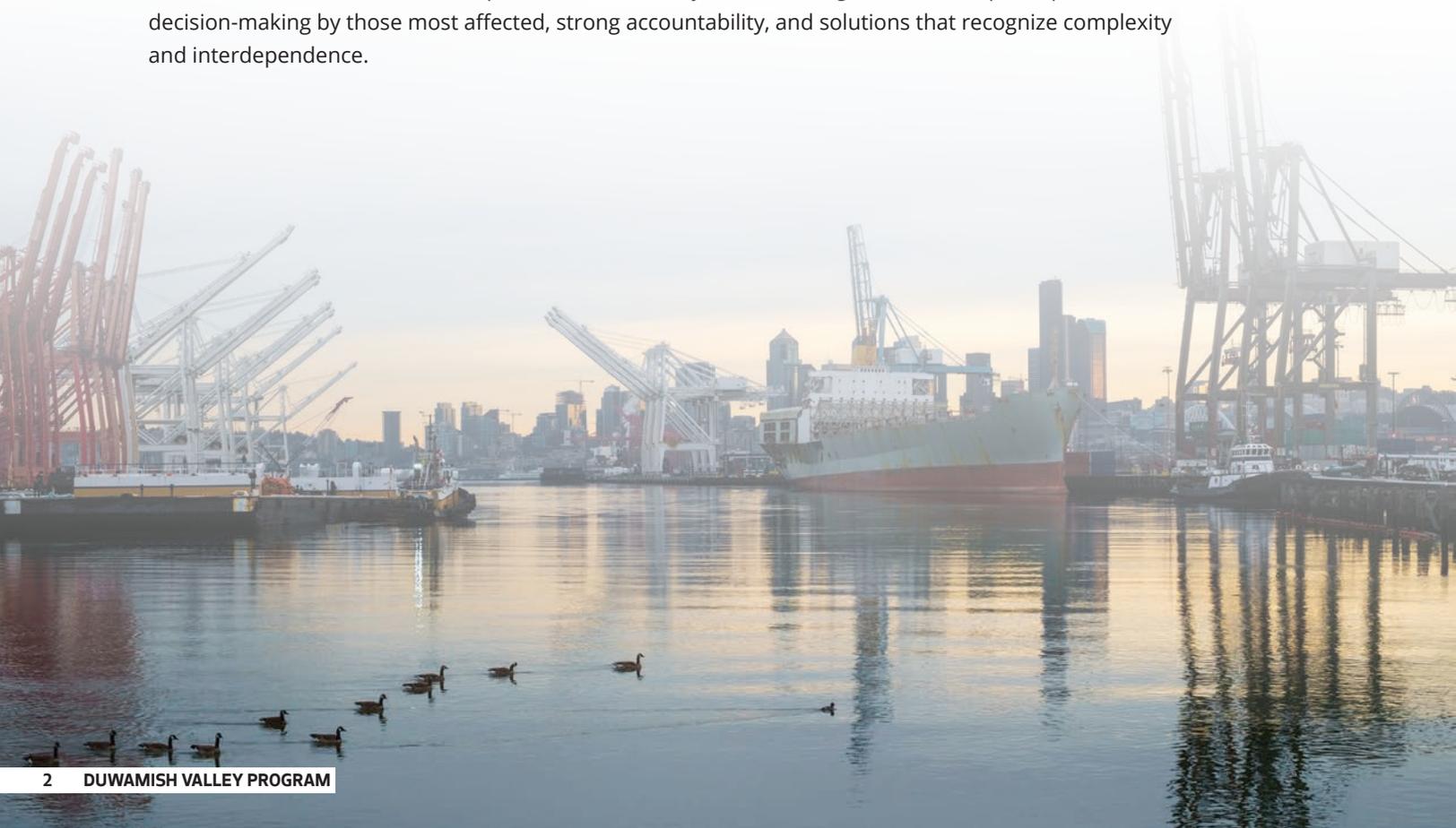


**Mayor Jenny A. Durkan**  
City of Seattle

# Executive Summary

**Seattle’s Duwamish Valley Program (DVP) is a multi-departmental effort led by the Office of Sustainability & Environment (OSE) and the Office of Planning & Community Development (OPCD).** It is designed to advance the City’s and communities’ environmental justice and equitable development goals as outlined in the *Equity & Environment Agenda* and *Equitable Development Implementation Plan*. Focused on the Duwamish Valley neighborhoods of South Park and Georgetown, the program is driven by environmental justice guiding principles, racial equity outcomes, community input, and community-led plans. Its key objective is to identify near-, mid-, and long-term actions and strategies that the City will take to deliver measurable community health and well-being outcomes.

**The Duwamish Valley Action Plan responds to the hopes and concerns articulated by community members in many documents and community meetings.** It is a City-community shared vision to promote collaboration and guide the City’s work and investments in the Duwamish Valley for years to come. The *Action Plan* reflects the work of the Duwamish Valley Action Team (DAT), as well as the feedback received from more than 500 Duwamish Valley residents, workers, and businesses. It leads with an environmental justice lens to ensure everyone in the Duwamish Valley equitably reaps the benefits of the City’s current and future investments, and it centers the voices of communities most affected by the combined impacts of environmental inequities, climate change, and systemic racism—communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes. The *Action Plan* promotes community-driven strategies, increased participation in decision-making by those most affected, strong accountability, and solutions that recognize complexity and interdependence.



The *Action Plan* reflects a shift in City work toward strategies that get us closer to structural racial equity, it describes our efforts to improve overall health and well-being in the Duwamish Valley and beyond, and it demonstrates an ongoing commitment to environmental justice and equitable development in this area.

The *Action Plan* is organized into seven priority areas:

**Healthy Environment, Parks & Open Spaces, Community Capacity, Mobility & Transportation, Economic Opportunity & Jobs, Affordable Housing, and Public Safety.**

It includes:



By applying the City’s environmental justice guiding principles and the DVP’s racial equity outcomes, the strategies and actions in this *Action Plan* form a combined environmental justice, equitable development, and anti-displacement strategy. If approached individually or without alignment to racial equity outcomes, the very injustices and inequities we are trying to address could be perpetuated. As we advance efforts to reduce health disparities and improve both the natural and built environment, the City will prioritize the implementation of actions that include aspects of place-making and anti-displacement. These actions include jobs creation, pathways out of poverty, solutions developed in partnership with community members, inclusive community engagement, social cohesion and trust building, training, and the immediate stabilization of the incumbent community members and businesses.

A photograph showing four people in traditional Latin American attire, likely at a parade. Two women in the center wear large, colorful, ruffled dresses (one red, one blue) and large black hats. They are holding up colorful fabrics. In the background, there are flags and a decorated float. The photo credit is 'Sea Mar Fiestas Patrias Parade. Photo Credit: Terry Grahn'.

# Background

**The Duwamish Valley’s South Park and Georgetown neighborhoods are home to approximately 5,600 people<sup>1</sup> and numerous businesses and industries.** They are resilient, close-knit communities that are bound together by intimate social and cultural ties. There is a strong neighborhood feeling where everyone knows each other, says “hi,” and looks after each other. People are also highly supportive of their youth and children, as well as their immigrant, refugee, and unsheltered neighbors.

The community priorities and values stated in the *Duwamish Valley Vision Map & Report* include, “behaving responsibly with respect to personal impacts on the community and the environment; strengthening community connectedness, communication, and civic engagement; and acting with compassion for neighbors and others in need.” The Duwamish Valley is also home to Seattle’s only river, the Duwamish. In addition to its immense importance to the Seattle and regional economies, four Native American tribes use the river for fishing and/or cultural ceremonies, and low-income, immigrant, refugee, and unsheltered families throughout King County harvest seafood from the river for sustenance and to maintain cultural and community traditions.

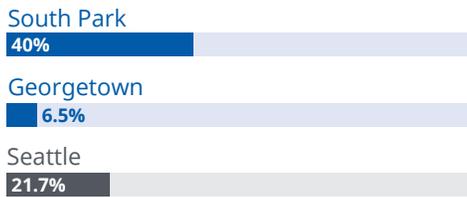
Yet these Duwamish Valley communities have experienced documented inequities for years. The Duwamish River flows through the Duwamish Manufacturing and Industrial Center and is a 5.5-mile Superfund site (a polluted location requiring a long-term response to clean up hazardous material contaminations). The City is an active participant in the U.S. Environmental Protection Agency (EPA)-led Superfund cleanup and source control efforts. Although substantial early cleanup actions have reduced contaminant levels by about 50%, health advisories are still in place because resident seafood in the Duwamish River is not yet safe to consume. The final cleanup is expected to be completed in 10 or more years.

In addition to the Superfund site, these communities face many other stressors and have experienced less investment—over-planning and under-delivery—of City services and projects. Public health studies, data from the EPA, and the City’s *Environmental Equity Assessment* document that exposure to air pollution, noise pollution, and highways is higher in the Duwamish Valley than the city average and that the distribution of environmental benefits such as access to open space and access to healthy and culturally appropriate food is lower. The outcomes for many health indicators are significantly worse in these communities than they are elsewhere in the city. A 2013 study documented that the life expectancy of South Park and Georgetown residents is an average of eight years shorter than the Seattle average and 13 years shorter than the average in Magnolia and Laurelhurst. The Duwamish Valley is also an area subject to flooding, which is projected to increase due to climate change.

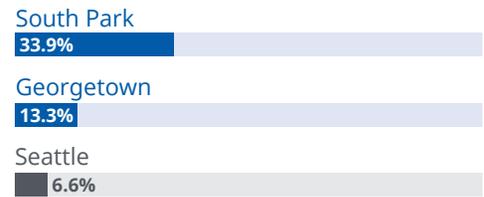
<sup>1</sup>2012–2016 American Community Survey 5-Year Estimates: Tract 112 = 4,745; Tract 109 = 1,131.

# DEMOGRAPHICS OF THE DUWAMISH VALLEY<sup>1</sup>

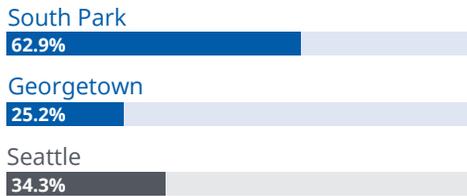
## Speak Language Other Than English at Home



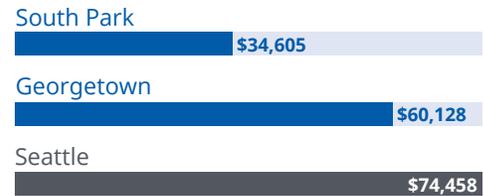
## Hispanic or Latinx (of any race)



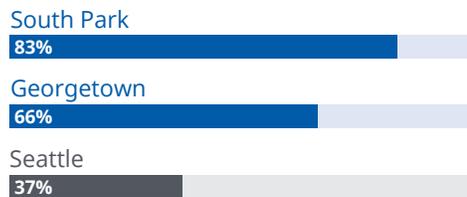
## Non-white (not Hispanic or Latinx)



## Median Household Income



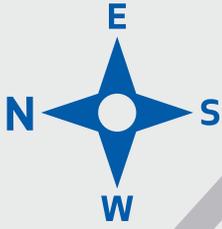
## Students Eligible for Free and Reduced Price Lunch



In recent years, the City has been working to improve overall health and quality of life in the Duwamish Valley. In February 2015, the Seattle City Council passed Resolution 31567, directing the creation of a City Interdepartmental Team (Duwamish IDT) to align and coordinate City programs and capital investments to address many of the issues affecting residents. In April 2016, the City released the *Equity & Environment Agenda* and announced the creation of the Duwamish Valley Program (DVP). The DVP is a multi-departmental effort led by the Office of Sustainability & Environment (OSE) and the Office of Planning & Community Development (OPCD) to advance the environmental justice and equitable development goals outlined in the *Equity & Environment Agenda* and *Equitable Development Implementation Plan*. Focused on the Duwamish Valley neighborhoods of South Park and Georgetown, the program is driven by environmental justice guiding principles, racial equity outcomes, community input, and community-led plans.

Since June 2016, OSE and OPCD have worked with 16 other City departments (collectively known as the Duwamish Valley Action Team, or DAT) to better align and coordinate efforts to advance environmental justice, address racial and neighborhood-level disparities, reduce health inequities, build community capacity, create stronger economic pathways and opportunity, and build trust in government. A key deliverable of this work was the development of this *Duwamish Valley Action Plan (Action Plan)*, a City-community shared vision to promote collaboration and guide the City's work and investments in the Duwamish Valley for years to come. This document provides an overview of the ongoing collaboration between the DAT and the Duwamish Valley communities of South Park and Georgetown and includes near-term accomplishments, mid-term opportunities, and long-term strategies to advance environmental justice and equitable development in this area.





# South Park





Photo Credit:  
Duwamish Valley Youth Corps

## Recognizing Our Past, Changing Our Present

The goal of the Duwamish Valley Program (DVP) is to align and coordinate City efforts in the Duwamish Valley **to advance environmental justice and equitable development, address racial and neighborhood-level disparities, reduce health inequities, build community capacity, create stronger economic pathways and opportunity, and build trust in government.** To stay true to our values of transparency and accountability, and with the hope that our efforts can help similar internal or external efforts, the following sections describe the key steps, processes, and tactics we undertook to develop this *Action Plan* and to immediately improve community health and well-being in the Duwamish Valley.



Photo Credit: Michael Brunk

## Understanding Racial Inequities and Health Disparities

While Seattle has long been a pioneer for progress, this success has often come with caveats. People of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes bear a disproportionate burden of the impacts of racial inequities and health disparities, benefit less directly from our environmental and economic progress, and often have their concerns go unaddressed due to systemic racism and a lack of data that includes a racial or economic analysis. Given the documented health disparities experienced in the Duwamish Valley, the DVP completed a *Healthy Living Assessment* (HLA) to understand how people use their neighborhood. The HLA gathered information about community health factors to identify interconnections between various aspects of the built and social environments and to orient strategies toward ones that can improve the health of community members. It used 16 health indicators available at the neighborhood level to identify assets and gaps in the health-promoting infrastructure and can be used to identify health improvement opportunities, to describe the relationship of built environment factors to health, and to track progress toward neighborhood improvement. Findings from the HLA regarding the Duwamish Valley include:

- **Life Expectancy:** Measured at the census-tract level, life expectancy in both South Park and Georgetown is 13 years lower than in Laurelhurst, a predominately white, upper-income neighborhood in North Seattle.
- **Diabetes:** This disease is more prevalent and diabetes-related deaths are higher in the Health Reporting Area that includes South Park and Georgetown.
- **Uninsured:** 24% of residents in the Health Reporting area are uninsured; nearly twice the citywide average of 13%.
- **Food Security:** 83% of South Park and 66% of Georgetown students are eligible for free and reduced lunches. The density of fast food restaurants in Georgetown is seven times the average for Seattle.
- **Exercise:** 18% of adults do not participate in physical activity compared to 13% for Seattle.
- **Crime:** Personal crime is significantly higher in South Park and Georgetown compared to the city average.
- **Mobility:** South Park residents take transit or bike to work less than half as often as the average Seattleite, showing a lack of mobility options for the neighborhood.

This information is not disaggregated by race. Studies have shown that burdens fall heaviest on people of color and low-income individuals and households.<sup>2</sup> As the DVP's work is implemented in the coming years, we will work with OPCD and other City departments to finalize a series of Equity Indicators that will help track growth and displacement issues according to race, ethnicity, and income whenever possible. We will also encourage City departments to collect and provide demographic information to understand who is benefiting from our investments; if necessary, we will develop targeted strategies to ensure we equitably reach and deliver benefits for all people. Together, the HLA and Equity Indicators will help track progress over time and allow us to redirect efforts as needed.

<sup>2</sup> Jasmine Bell, "5 Things to Know About Communities of Color and Environmental Justice," Center for American Progress April, 2016.

## Elevating Community Voices

DVP staff reviewed multiple documents from the last 20 years to synthesize community hopes and concerns, to leverage community expertise, to respect the time communities have already devoted to expressing needs and priorities, to build trust, and to show responsiveness. Beginning with the most recent source, some of the key documents included in the review were:

- **Georgetown Mobility Study (2017)** A response to comments the Georgetown community voiced during the development of the *Seattle Freight Master Plan*, this study evaluated street improvements to increase safety and health and to improve conditions for people walking, biking, and driving.
- **South Park Public Safety Taskforce: Report & Recommendations (2017)** Developed by the South Park Public Safety Taskforce, this report provided feedback to improve the safety and well-being of South Park residents. It identified three priority areas: 1) Building a Strong and Resilient Community; 2) Physical Safety; and 3) Investing in Children & Youth.
- **Georgetown Open Space Vision Framework (2017)** This document identified opportunities and priorities for future parkland and open spaces, including an interconnected network of walking and bicycling facilities.
- **Equity & Environment Initiative Community Engagement Reports (2016)** These community-led reports identified shared priorities from communities of color, immigrants, refugees, youth, limited English proficiency individuals, and people with low incomes from South Park and across Seattle informed the development of the *Equity & Environment Agenda* and the creation of the City's Environmental Justice Committee.
- **Georgetown and South Park Find It, Fix It Community Walks (2016 & 2015, respectively)** Neighbors, police, and City officials walked together to identify physical elements in these neighborhoods making them feel unsafe or poorly maintained. The reports identified projects to help improve neighborhoods, one block at a time.
- **South Park Green Space Vision Plan (2014)** This plan took stock of the public spaces in the South Park neighborhood, examined their quality, identified gaps between sites, and explored opportunities both for future parkland and open spaces.
- **Duwamish Valley Cumulative Health Impacts Analysis: Seattle, Washington (CHIA) (2013)** The CHIA identified a range of disproportionate health exposures and impacts affecting people in the Duwamish Valley and proposed actions to alleviate them.
- **Health Impacts Assessment: Proposed Cleanup Plan for the Lower Duwamish Waterway Superfund Site (HIA) (2013)** Conducted by three partner organizations, the HIA focused on four vulnerable populations whose health and well-being might be affected by the EPA's proposed cleanup plan. It made recommendations concerning equity assurance, river cleanup, construction measures, fishing and food, jobs and local business support, tribal health, community revitalization, and affordable housing.
- **South Park Action Agenda (2010 update & 2006)** This agenda offered specific recommendations for fostering strong and healthy families; a thriving business district; a safe, environmentally friendly, and visually attractive community; a strong sense of community identity; and genuine appreciation of the neighborhood's diversity.
- **Duwamish Valley Vision Map & Report (2007)** Presenting various stakeholders' hopes and aspirations for the future of the Duwamish Valley, this document addressed environmental features, community amenities, transportation, and economic development.
- **South Park and Georgetown Neighborhood Plans (1998 & 1999, respectively)** Describing community-based visions for the neighborhoods, these plans identified improvements needed to support them as they grow.

The community priorities reflected in these documents helped the DVP define the *Action Plan* priority areas: Healthy Environment, Parks & Open Spaces, Community Capacity, Economic Opportunity & Jobs, Mobility & Transportation, Affordable Housing, and Public Safety.



## Delivering Results

A central aspect of the DVP is to align and coordinate the City's substantial efforts and investments in the Duwamish Valley. Program staff compiled an inventory of approximately 100 programs and 170 projects underway or planned in the Duwamish Valley. Members of the Duwamish Valley Action Team (DAT) evaluated the inventory of current and planned investments to identify opportunities to take immediate action, improve our work, and deliver services in response to community priorities. This process improved communication between the City and community on a range of City-led actions in the Duwamish Valley and resulted in 50 immediate actions in South Park and Georgetown from 2016 to early 2018. The near-term accomplishments for each priority area are included in the upcoming sections.

## It's All About Teamwork

**The Duwamish Valley Action Team (DAT) brings together 18 City departments and more than 20 active members.** A subset of DAT members—those whose work more consistently intersects with the Duwamish Valley—serve as the project's Core Team. This team includes OSE, OPCD, Department of Neighborhoods (DON), Seattle Public Utilities (SPU), and the Mayor's Office. The Core Team stewards the DVP, identifies and recruits resources to working groups as needed, and provides for the needs and logistics of the overall effort. Other DAT members work with the Core Team on the ground. In addition to the five departments listed above, the DAT includes:

- City Budget Office (CBO)
- Seattle Department of Transportation (SDOT)
- Seattle City Light (SCL)
- Seattle Department of Construction and Inspections (SDCI or DCI)
- Department of Finance and Administrative Services (FAS)
- Office of Economic Development (OED)
- Seattle Parks and Recreation (SPR)
- Office of Housing (OH)
- Public Health – Seattle & King County (PHSKC)
- Seattle Human Services Department (HSD)
- Office of Arts and Culture (ARTS)
- Office of Intergovernmental Relations (OIR)
- Office of Civil Rights (OCR)

Going forward, the DAT will continue to work collaboratively, break silos, use an intersectional approach, and build internal and external partnerships with community, other agencies, and philanthropic organizations to deliver on the opportunities, strategies, and actions included in this *Action Plan*. It will also respond to emerging community priorities.

## Grounding Our Work

Because the *Action Plan* leads with an environmental justice lens, it is imperative that the DAT grounds its work in racial equity and community priorities. The following two sections describe the steps the City took to elevate the voices and meet the needs of people experiencing inequities and to ensure that everyone in South Park and Georgetown equitably reaps the benefits of the City's current and future investments in the Duwamish Valley.

### Racial Equity

The DVP recognizes that historic inequities and systemic racism have a disproportionately negative impact on communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes. Even though these disparities create environmental, health, economic, and community cohesion challenges that are experienced by all in the Duwamish Valley, the DVP has approached its work in a way that recognizes the resilience of these groups, builds on the strengths present in these communities, and elevates the needs and voices of those most affected. The program put racial equity at the center of its work in the following ways:

- From November 2016 until March 2018, the DVP applied the **Racial Equity Toolkit** to key program components, processes, and deliverables. This approach ensured that racial equity remained at the heart of the DVP's work throughout the process of identifying, prioritizing, and implementing near-term actions, as well as when developing mid-term opportunities and long-term strategies.
- It adopted **six racial equity outcomes** based on the priorities of those most affected by racial inequities and health disparities, in addition to the goals of the *Equity & Environment Agenda* and the equity drivers of the Equitable Development Initiative. They serve as the program's compass as we aim to advance many, if not all, outcomes through City-led efforts in the Duwamish Valley. See the racial equity outcomes on the next page.
- The DAT participated in a joint City-community **racial equity and shared decision-making workshop** led by an independent firm, Equity Matters, to promote understanding and commitment to racial equity, as well as to promote the use of a common language and develop approaches for shared decision-making going forward. Community experts representing the Latinx, Vietnamese, Somali, and small business communities were present to guide and ground City staff in community perspectives, priorities, and leadership approaches.
- In collaboration with the Equity & Environment Initiative, the program designed workshops for the DAT to co-create **racial equity actions**, embedding strategies identified by communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes into several high-opportunity projects in the Duwamish Valley.

The work of the DVP going forward will include ensuring that the City's practices, strategies, and actions in the Duwamish Valley shift from "business as usual" to an approach that gets us closer to structural racial equity. Even though the City has embarked on this journey, we recognize there is more learning, improvement, and implementation to be done. We are committed to this work for years to come.



# RACIAL EQUITY OUTCOMES

*The Duwamish Valley Action Plan is advancing racial equity through mid-term actions.  
Find these icons throughout the Action Plan.*



## 1. Healthy Communities

Reduce health disparities and cumulative impacts present in the Duwamish Valley related to air and water quality, soil contamination, noise pollution, access to healthy food, and climate change adaptation that disproportionately affect Duwamish Valley residents and workers, including communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, and limited English proficiency individuals.



## 2. Thriving Neighborhoods

A safe, connected, and accessible Duwamish Valley, with a focus on South Park and Georgetown, with amenities and physical improvements that benefit Duwamish Valley residents and workers, including communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, limited English proficiency individuals, women- and minority-owned businesses, and people of color-led organizations.



## 3. Prosperity in Place

City policies and investments in the Duwamish Valley proactively prevent displacement risk so Duwamish Valley residents and workers, including communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, and limited English proficiency individuals, women- and minority-owned businesses, and people of color-led organizations, enjoy a robust life and prosper in place.



## 4. Employment and Economic Opportunity

Duwamish Valley residents and workers, including communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, limited English proficiency individuals, women- and minority-owned businesses, and people of color-led organizations, have economic mobility and opportunity through access to education, training, funding, and support programs, as well as pathways out of poverty through jobs and careers related to environmental policy and program and project development.



## 5. Equitable Access to City Resources, Accountability, and Decision-making

Duwamish Valley residents and workers, including communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, limited English proficiency individuals, and women and people of color-owned businesses, meaningfully influence the design and participate in decision-making processes regarding City policies, programs, and services benefitting/affecting the Duwamish Valley. City decision-makers are responsive and accountable to Duwamish Valley residents and workers.



## 6. Community Leadership and Capacity Building

City programs, projects, investments, and engagement strategies are led, centered, and support the diverse cultures, stories, and experiences of Duwamish Valley residents and workers; a specific focus will be given to communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, limited English proficiency individuals, and women and people of color-owned businesses. City policies and programs in the Duwamish Valley invest directly in leadership development, capacity building, and community-led solutions.

## Inclusive Community Engagement

**DVP staff and a diverse group of community members worked together to design and implement a culturally-appropriate public engagement plan that builds on existing meetings to reduce negative impacts on the community.** This approach supported capacity building, leadership development, and the vetting of actions while advancing community priorities, the City's environmental justice guiding principles, and the DVP's racial equity outcomes.

### **As part of the public engagement plan, DVP staff:**

- Met one-on-one or in small groups with community leaders to solicit periodic guidance.
- Attended regularly scheduled Georgetown Community Council and South Park Neighborhood Association meetings to track community concerns and activities, provide updates, and solicit feedback.
- Engaged the South Park Merchants Association and Georgetown Merchants Association to provide updates and solicit feedback.
- Included printed prioritization materials in the Georgetown Gazette to garner input from community members who don't attend regular council meetings.
- Conducted in-language meetings for Latinx, Vietnamese, and Somali communities (whenever possible), and for youth of color.
- Coordinated with the EEL report-back sessions (e.g., Intergenerational Dinner and Karaoke Night with Vietnamese seniors and youth; arts and cultural events with Latinx community members; tea parties and living room forums with Somali community members; and boat tours with youth of color).
- Translated materials.
- Used simultaneous interpretation.
- Hired trusted community leaders to co-design and co-facilitate meetings.
- Held neighborhood-wide events such as multilingual open houses and ice cream socials.

As a result, between February and December 2017, the DVP engaged and received direction from more than 500 Duwamish Valley residents, workers, and businesses (majority being communities of color, immigrants, refugees, youth, limited English proficiency individuals, people with low incomes, and small merchants) to establish priorities for our work going forward. This feedback informed the mid-term opportunities (with their respective strategies and actions) and long-term strategies included in this *Action Plan*.





# DUWAMISH VALLEY ACTION PLAN

Photo Credit: Tom Reese

## Advancing Environmental Justice and Equitable Development in the Duwamish Valley

The Duwamish Valley Program (DVP) recognizes that **environmental justice and equitable development will only be achieved when mechanisms that promote communication, transparency, and accountability are set in place and when the priorities of those most affected by racial inequities and health disparities are reflected in City plans and implemented through City work.**

To achieve these goals, the DVP and Duwamish Valley Action Team (DAT) produced the *Duwamish Valley Action Plan*, a City-community shared vision for the South Park and Georgetown neighborhoods.

The *Action Plan* reflects the work of the DAT, as well as the feedback received from over 500 Duwamish Valley stakeholders. It leads with an environmental justice lens to ensure everyone in the Duwamish Valley equitably reaps the benefits of the City's current and future investments and specifically centers the voices and feedback from communities most affected by the combined impacts of health inequities, climate change, and systemic racism: communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes. It promotes community-driven strategies, the influence and decision-making of those most affected, strong accountability, and solutions that recognize complexity and interdependence. It also recognizes past efforts and was developed to be responsive to hopes and concerns articulated by community members.

The *Action Plan* is organized into seven priority areas: **Healthy Environment, Parks & Open Spaces, Community Capacity, Economic Opportunity & Jobs, Mobility & Transportation, Affordable Housing, and Public Safety**. It includes:



By applying the City's environmental justice guiding principles and the DVP's racial equity outcomes, the strategies and actions in this *Action Plan* work together as an environmental justice, equitable development, and anti-displacement strategy — if approached individually or without alignment to racial equity outcomes, the very injustices and inequities we are trying to address could be perpetuated. As we advance efforts to reduce health disparities and improve both the natural and built environment, the City will prioritize the implementation of actions that include aspects of place-making and anti-displacement: jobs creation, economic opportunity, pathways out of poverty, developing solutions in partnership with community members, inclusive community engagement, social cohesion and trust building, training, and immediate stabilization of the incumbent community members and businesses.

**Most of the opportunities, strategies, and actions in this *Action Plan* directly respond to the priorities of communities of color, immigrants, refugees, youth, limited English proficiency individuals, people with low incomes, and small merchants.** Other actions and strategies respond to overall community priorities or reflect opportunities to embed racial equity strategies into planned or ongoing City work. As the DVP continues its journey toward achieving environmental justice and racial equity, it will continue to build on, learn from, influence, and support other City efforts and citywide initiatives. Such initiatives include race and social justice, equity and environment, equitable development, inclusive engagement, urban forestry, service delivery, asthma prevention, local hiring and contracting, affordable housing and anti-displacement, and capacity building. The City will use lessons from this work to support expanding efforts in other neighborhoods with high populations of people who bear a disproportionate burden of environmental health impacts, who benefit less directly from environmental and economic progress, who historically lack trust in government, and whose concerns often go unaddressed due to systemic racism.

A photograph of a person rowing a boat on a river at sunset. The sun is low on the horizon, creating a warm, golden glow over the water. The person's hands are visible, gripping the oars. The water is dark blue with some ripples. A blue decorative bar is at the top right of the image.

# Healthy Environment

**The Duwamish Valley is home to Seattle’s only river, the Duwamish.** Once one of the largest estuaries on the West Coast, this heavily-industrialized and engineered river still supports wild runs of salmon. In turn, the salmon runs support low-income, immigrant, refugee, and Native peoples that depend on them for sustenance, recreation, and/or historical and cultural ties. **Through efforts organized by the Duwamish Alive! Coalition and its multiple partners—including the South Park and Georgetown communities—hundreds of volunteers celebrate, steward, and undertake restoration of the river and its wildlife each year.**

The Duwamish River played an important role in Seattle’s development as a major, economically prosperous city. But Seattle’s progress came with a price tag. Seattle’s legacy of pollution includes a 5.5-mile Superfund site as well as ongoing disparities related to air and water quality, noise, lack of access to healthy food, and more. According to recent modeling and analyses, climate change impacts such as sea level rise will also affect the Duwamish Valley. The combination of multiple pollutants and increased sensitivity in communities with low income levels, low education levels, and other biological and social factors results in a higher cumulative pollution impact.<sup>3</sup> See graphs on page 18. Community-based organizations are playing pivotal roles in building the leadership of people of color on environmental justice issues and on taking actions that will improve the health of the environment and people in the Duwamish Valley.

<sup>3</sup> Cumulative Impacts: Building a Scientific Foundation, Office of Environmental Health Hazard Assessment, Dec. 2010, Exec. Summary, p. ix, <http://oehha.ca.gov/ej/cipa123110.html>



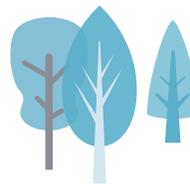
The *Equity & Environment Agenda* highlights the City's commitment to ensuring that everyone in Seattle benefits from our environmental progress. **The opportunities, strategies, and actions in this section build on City- and community-led solutions to reduce health disparities and alleviate the cumulative impacts of diminished air and water quality, noise pollution, lack of access to healthy food, and climate change adaptation in the Duwamish Valley.** Acknowledging that these issues disproportionately affect communities of color, immigrants, refugees, Native peoples, limited English proficiency individuals, and people with low incomes, the goal is to create a healthy space for everyone to live, work, learn, worship, and play. **While implementing the environmental improvements described in this priority area, it is imperative to prioritize the actions that will support place-making and anti-displacement (i.e., jobs, youth pathways, and social cohesion) to proactively mitigate the potential effects of gentrification.**

## HEALTH OF THE PEOPLE & ENVIRONMENT

### Life Expectancy <sup>4</sup>



### Tree Canopy <sup>5</sup>



### Asthma Prevalence <sup>6</sup>



### Households Living Near Contaminated Site, Superfund Site, or Freight Corridor <sup>7</sup>



<sup>4</sup> <https://vizhub.healthdata.org/subnational/usa/wa/king-county>

<sup>5</sup> 2016 Seattle Tree Canopy Assessment

<sup>6</sup> Public Health – Seattle & King County, 2016 City Health Profile

<sup>7</sup> Washington State Dept. of Ecology

## GOALS

- **Increased health of and amount of tree canopy coverage and other green infrastructure in the Duwamish Valley.**
- **Improved outdoor and indoor air quality in the Duwamish Valley.**
- **Decreased incidence of asthma in the Duwamish Valley.**
- **Increased access to affordable, healthy, and culturally-acceptable foods in the Duwamish Valley.**

## NEAR-TERM ACCOMPLISHMENTS

- **Tree Canopy Engagement:** OSE, SDOT, and SPU worked with local youth to reach more than 1,600 households in South Park and Georgetown in a tree canopy improvement project.
- **Neighborhood Cleanups:** OSE and HSD funded the Duwamish Valley Youth Corps, a group of local youths that helps clean up public areas in South Park and Georgetown.
- **Terminal 117 Cleanup:** In 2016, the SPU and SCL completed the “Adjacent Streets & Stormwater” phase of Terminal 117 Early Action Area within the Duwamish River Superfund site. The City, its construction contractor, and adjacent property owners will continue to share responsibility for overall maintenance as the many new trees, shrubs, and plants in the neighborhood get established.
- **Green Walls:** DON granted \$30,000 to Bricktree LLC (local business) to train youth from the Duwamish Valley Youth Corps on strategies for creating green walls for in or around homes. In turn, they held two community workshops to teach neighbors how to build, maintain, and plant their own indoor and outdoor green walls.
- **Slag at Duwamish Waterway Park:** SPU, SDOT, SPR, and PHSKC worked with community members and other stakeholders on analyzing risk and taking appropriate action to protect community members from possible contamination from the slag.
- **Glass at Duwamish Waterway Park:** SPR has agreed to regularly pick up glass at Duwamish Waterway Park beach area.
- **Greening Concord Elementary School (Field and Gardens):** City of Seattle and King Conservation District granted \$50,000 to the Seattle Parks Foundation for a project to convert an underutilized outdoor area at Concord International Elementary School into a pollinator garden and trees.
- **Georgetown Urban Farm and Food Forest:** DON granted \$23,000 to the Georgetown Urban Farm and Food Forest to increase fresh food accessibility in the community while also adding an outreach plan. The Urban Farm will add an educational element and training for youth to its existing program.
- **8th Ave. S (Georgetown):** SDOT undertook actions (street sweeping, dust suppression) to address fugitive dust critical issues.
- **Medical, Dental, and Access Services:** In 2017, HSD and PHSKC granted \$573,000 to Sea Mar Community Health Center to assist local residents in accessing medical and dental services.
- **Food Banks Pilot Program:** In 2017, HSD granted \$65,000 to the Society of St. Vincent de Paul to provide onsite assistance to food bank clients, linking them with services such as housing, health care, child care, education, and employment.

### FUNDING KEY

-  Funded or within existing capacity
-  Departments support pursuing funding
-  Will need engaging external partners

### RACIAL EQUITY OUTCOMES KEY

The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The **BLUE ICONS** will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.

# MID-TERM ACTIONS

## OPPORTUNITY #1

### Tree Planting and Maintenance in South Park and Georgetown

South Park and Georgetown have some of the lowest tree canopy coverage in Seattle. Tree planting and maintenance of existing trees is a high community priority and can play a leading role in reducing dust and heat, helping with drainage and water quality, and improving walkability and overall health. The City will work with allies and partners to improve, maintain, and increase green infrastructure—including trees—in the Duwamish Valley.



#### KEY DELIVERABLES

- Neighborhood-specific tree canopy cover assessments.
- Trees and other green infrastructure planted, installed, and/or maintained in the right of way, on residential private property, in commercial and industrial areas, and on publicly owned land.
- De-paved sites with trees and/or other green infrastructure.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

### Support tree planting and maintenance efforts in the residential areas of South Park and Georgetown.

**ACTION** Conduct neighborhood-specific tree canopy cover assessment for South Park and Georgetown. Informed by its results, explore and develop strategies to increase canopy coverage in both neighborhoods.

**Budget** Existing staff and funds

**Depts** SPU\*, SDOT, OSE, SPR

**Timeline** 1Q/2019

**ACTION** Assess the feasibility of supporting a tree canopy management/maintenance program in partnership with community. Ideally, this program would be designed to support intergenerational and interracial connections in the community.

**Budget** Existing staff and funds

**Depts** OSE\*, SPU, SDOT

**Timeline** 1Q/2019

**ACTION** Secure funding to plant trees in feasible locations in the right of way (ROW), per the City's street trees inventory and management plan.

**Budget** TBD (budget will depend on number of feasible locations, not funded, will require City funds)

**Depts** SDOT\*, OSE, SPU

**Timeline** 4Q/2018 – ongoing

**ACTION** Identify and implement Duwamish Valley-specific targets and actions in the Urban Forestry Stewardship Plan (UFSP). The UFSP will be updated in 2018/2019. Include learning from 2017's inclusive and multilingual outreach and engagement efforts in the plan to prioritize actions.

**Budget** TBD (depending on prioritized actions, not funded, will require City and non-City funds)

**Depts** OSE\*, SDOT, SPU

**Timeline** UFSP: 4Q/2018

Implementation: 4Q/2019 – ongoing

**ACTION** Support community-led efforts that hire/contract local community members and youth of color to do tree outreach, planting, and maintenance in private property.

**Budget** TBD (depending on number and type of community-led efforts, not funded, will require City and non-City funds)

**Depts** OSE\*, SPU, SDOT, DON

**Timeline** 1Q/2018 – ongoing



Photo Credit: Tom Reese



### STRATEGY 2:

## Collaborate with community groups, local businesses, and industries to green commercial and industrial areas.

**ACTION** Support depaving projects to **remove concrete/asphalt to plant trees, build rain gardens, and install other green infrastructure** in the Duwamish Valley.

**Budget** Existing staff and funds

**Depts** SDOT\*, OSE, SPU

**Timeline** 1Q/2018 – ongoing

**ACTION** Support community-led green infrastructure efforts in commercial and industrial zones. Leverage current City programs. (e.g., SPU's Stormwater Facility Credit program, SDOT's ROW tree program, and other) to increase trees and rain gardens, etc. in the Duwamish Valley.

**Budget** Existing staff and funds

**Depts** SDOT\*, SPU, OSE, OED

**Timeline** 4Q/2019

**ACTION** Assess opportunities for **increasing green infrastructure** in the Duwamish Valley industrial zone. This could include incentives and/or changes to development standards for elements such as green infrastructure or landscaping.

**Budget** Existing staff and funds

**Depts** SDOT\*, SDOT, OPCD, OSE

**Timeline** 4Q/2019

### STRATEGY 3:

## Increase, improve, and maintain tree canopy and other green infrastructure in publicly-owned land.

**ACTION** Implement new strategies to **increase, improve, and maintain tree canopy in City-owned properties in the Duwamish Valley**. Replicate efforts and lessons learned in other projects; next steps include:

- Assess City-owned properties in the Duwamish Valley to maximize opportunities.
- Develop and implement a project at the South Park Recycling and Disposal Station (SPRDS). To mitigate loss of trees due to the project, SPU will work with the community to implement a strong plan to holistically improve health and well-being of trees near the project site, including planting new trees and saving existing but struggling mature trees within the South Park neighborhood.

**Budget**

Assessment: Existing staff and funds

SPRDS project: \$140,000 (funded)

Other projects: TBD (projects not yet identified, not funded, will require City funds)

**Depts** SPU\*, FAS, SDOT, SPR

**Timeline** 4Q/2019

**ACTION** Coordinate with King County on tree planting and green infrastructure improvement plans in South Park.

**Budget** Existing staff and funds

**Depts** OSE\*, SDOT, SPU

**Timeline** 3Q/2018

**ACTION** Develop and fund a partnership with WSDOT to plant, establish, and maintain large trees along major arterials. Examples include SR 99 (in partnership with WSDOT), SR 509, from S Barton St. (City limits) to S Cloverdale St.; from S Lucille St. to S Albro Pl., (parallel to I-5); pursue opportunities to secure funding to plant trees in any feasible locations.

**Budget** TBD (opportunities not yet determined, not funded, will require City and non-City funds)

**Depts** SDOT\*, OSE, SPU

**Timeline** 4Q/2019

**ACTION** Engage public/academic/authority land owners to **assess opportunities to maximize greening opportunities on their properties**.

**Budget** TBD (not funded, will require City and non-City funds)

**Depts** OSE\*

**Timeline** 4Q/2019



Photo Credit: Tom Reese

## OPPORTUNITY #2

### Climate Change Mitigation and Air Quality Improvements

**Even though climate change impacts affect everyone, not all people are affected equally.** Vulnerability to climate impacts is a function of exposure, sensitivity, and the capacity to adapt. Systemic and institutional racism has resulted in increased sensitivity and more limited adaptive capacity among people of color, immigrants, refugees, Native peoples, limited English proficiency individuals, and people with low incomes. This is especially true in the Duwamish Valley, as the area is already affected by flooding and poor air quality, both of which will be exacerbated with climate change. For example, while only approximately 0.2% of Seattle land is projected to experience daily water levels in 2060 that are greater than 2 feet higher than today's high tide, the bulk of it will be in the Duwamish Valley (with concentrated exposure in the industrial area of South Park and some scattered exposure in Georgetown). In addition, the presence of major industries and roadways (such as Interstate 5, State Routes 99 and 509, and East Marginal Way S) result in poorer air quality than is found in other Seattle neighborhoods. Emissions reductions and air quality improvements will have local benefits for the Duwamish Valley, but these need to be combined with anti-displacement strategies for people and businesses.

#### KEY DELIVERABLES

- Community-led grant applications to replace heavy-duty equipment and vehicles with electric or less-polluting options.
- Energy efficiency pilot projects and support for residential, commercial, and municipal buildings, including:
  - Oil heat conversion (residential)
  - Weatherization (residential)
  - Solar (municipal and commercial, depending on feasibility)
  - Building Tune-Ups (commercial)
  - Building Benchmarking (commercial)

RACIAL  
EQUITY  
OUTCOMES



## STRATEGY 1:

### Deploy programs and tools to support and drive energy efficiency in residential, commercial, and municipal buildings.

**ACTION** Develop a funding plan for oil heat conversion of homes in the Duwamish Valley that includes strategies to:

- Fully fund oil heat conversion of low-income homes.
- Prioritize rebates for oil heat conversion for communities of color, immigrants, refugees, Native peoples, individuals with asthma/respiratory ailments, and limited English proficiency individuals.
- Use lessons from this work to support the City expanding efforts to other neighborhoods with high populations of people of color, immigrants, refugees, Native peoples, and individuals who bear the combined impacts of air pollution, systemic racism, and historic lack of trust in government.

**Budget** Existing staff and funds

**Depts** OSE\*

**Timeline** 4Q/2018

**ACTION** Collaborate with community to secure Volkswagen State Mitigation Funds to replace heavy-duty equipment and vehicles with electric vehicles (EVs) in ways that don't overburden people of color, immigrants, refugees, and Native peoples. Opportunities include:

- Seattle Public Schools and First Student bus fleet electrification; prioritize buses that operate from the Duwamish Valley bus depot.
- City of Seattle fleet electrification; prioritize heavy-duty vehicles parked in and serving the Duwamish Valley and other communities with majority people of color, immigrants, refugees, Native peoples, limited English proficiency, and low-income individuals.
- King County Metro bus fleet electrification; prioritizing heavy-duty vehicles parked in and serving the Duwamish Valley and other communities with majority people of color, immigrants, refugees, Native peoples, limited English proficiency, and low-income individuals.
- Targeted electrification of fleets of Duwamish Valley businesses and industries with large heavy-duty vehicles.
- Port of Seattle equipment and fleet electrification; prioritizing equipment and heavy-duty vehicles parked in and serving the Duwamish Valley.

**Budget** Existing staff and funds

**Depts** OSE\*, SPU, DEEL, OIR, FAS, OED

**Timeline** 3Q/2018 – ongoing

**ACTION** Collaborate with partner agencies to provide incentives for businesses, industries, and contractors in the Duwamish Valley who use EVs and other less-polluting vehicles and equipment.

**Budget** Existing staff and funds

**Depts** OSE\*, OED

**Timeline** 4Q/2019

**ACTION** Prioritize the installation of City fleet EV charging stations for light- and heavy-duty vehicles in the Duwamish Valley. OSE will work with SPU on such an effort at the Drainage and Waste Water South Operation Center (to be constructed in 4500 W Marginal Way SW).

**Budget** TBD (not yet fully scoped, not funded, will require City funds)

**Depts** OSE\*, FAS, SPU

**Timeline** 4Q/2020 (target date)

**ACTION** Develop and implement a citywide Just Transition Plan to proactively mitigate potential negative impacts from fleet electrification on residents and workers whose livelihood depends on heavy-duty fleet vehicle repairs and maintenance.

**Budget** \$100,000 (estimate for plan development, not funded, will require City or non-City funds)

**Depts** OSE\*, OED

**Timeline** 4Q/2019

**ACTION** Assess the potential effects of EV charging stations and displacement risk in the Duwamish Valley and other communities with majority people of color, immigrants, refugees, Native peoples, limited English proficiency, and low-income individuals.

**Budget** Existing staff and funds

**Depts** TBD (not funded, will require City and non-City funds)

**Timeline** TBD (project not yet scoped)

## STRATEGY 2:

### Deploy programs and tools to support and drive energy efficiency in residential, commercial, and municipal buildings and to connect cultural anchors to environmental programs.

**ACTION** Ensure Duwamish Valley commercial buildings and/or tenants participate and benefit from the City's Building Tune-Up and Tune-Up Accelerator programs.

- Identify buildings subject to City's Building Tune-Up program that are located within the Duwamish Valley, noting Accelerator Tune-Up program participants receiving technical support and SCL incentives.
- Target outreach to connect and provide technical assistance to Duwamish Valley businesses and industries, with a focus on people of color- and limited English proficiency-owned small commercial buildings.

**Budget** Existing staff and funds

**Depts** OSE\*

**Timeline** 2Q/2018 – ongoing

**ACTION** Support Duwamish Valley buildings 20,000 sf or greater to participate in and comply with the City's Energy Benchmarking Program.

- Identify any buildings that have fallen out of compliance located in the Duwamish Valley and provide targeted outreach and technical assistance as needed to facilitate compliance.
- Perform an analysis related to Energy Benchmarking non-compliance fines to ensure people of color- and limited English proficiency are not being disproportionately fined; if so, identify and implement actions to avoid in the future.

**Budget** Existing staff and funds

**Depts** OSE\*

**Timeline** 2Q/2018 – 4Q/2021

**ACTION** Assess feasibility to implement renewable energy and energy efficiency projects (i.e., solar) at the South Park Community Center and South Park Neighborhood Center. If feasible, work with City partners and community members to explore funding through Seattle City Light and other potential resources.

**Budget** Existing staff and funds

**Depts** OSE\*, SCL, SPR

**Timeline** 4Q/2019

**ACTION** Develop pilot projects to deliver renewable energy, energy efficiency, weatherization, oil heating conversion, and direct install projects in the Duwamish Valley.

**Budget** Weatherization: \$50,000 (funded) Other efforts: TBD (not yet scoped, will require City funds)

**Depts** OSE\*, SCL, OH, PSE

**Timeline** 2Q/2018 – ongoing

## STRATEGY 3:

### Build capacity to center race and social justice in renewable energy outcomes through community-driven planning and implementation.

**ACTION** Ensure that Duwamish Valley community representatives participate in the Environmental Justice Committee workgroup that will advise the development of the 100% Equitable and Renewable Energy Roadmap and Strategy.

**Budget** \$4,000 (funded)

**Depts** OSE\*

**Timeline** 4Q/2018

**ACTION** Build capacity to better understand and act on community needs, priorities, and opportunities related to equitable and renewable energy citywide, including in the Duwamish Valley, through a City/community workshop and Environmental Justice Committee workgroup. This work will create alignment with community and City partners by increasing understanding of goals and opportunities and creating a shared vision and strategy for developing the roadmap.

**Budget** \$2,000 (funded)

**Depts** OSE\*

**Timeline** 2Q/2018 – ongoing

**ACTION** Identify opportunities for Duwamish Valley residents and WMBEs to benefit from community solar programs.

**Budget** Existing staff and funds

**Depts** SCL\*, OSE

**Timeline** 4Q/2019

## OPPORTUNITY #3

### Asthma Prevention

Air quality in Seattle's Duwamish Valley is poor, and there is strong evidence that it is harming the health of the valley's low-income residents as well as people of color, immigrants, refugees, and limited English proficiency individuals. In 2014, the Duwamish River Cleanup Coalition (DRCC) used a \$120,000 grant from an EPA Environmental Justice Collaborative Problem-Solving Cooperative Agreement to identify and map air pollution sources, provide indoor air cleaning kits and filtering devices, and implement at least one pilot air pollution exposure reduction project in the Duwamish Valley.

While the City and other agencies have offered programmatic interventions for asthma and indoor air quality in the past, the current opportunity builds on the work of partners like DRCC and focuses on increasing community awareness and culturally-relevant approaches to improve the delivery of these programs and increase the participation of communities of color and low-income community members. The City will use the lessons described in the work below to consider expanding similar efforts to other neighborhoods with high populations of people of color, immigrants, refugees, Native peoples, and individuals who bear the combined impacts of air pollution, systemic racism, and a historic lack of trust in government.

#### KEY DELIVERABLES

- Coordinated multiagency indoor air quality and asthma prevention strategy.
- 50 households connected to low-/no-cost indoor air quality improvements and asthma prevention resources.
- 10–15 households supported with major indoor air quality improvements and asthma prevention resources.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

#### Coordinate internal (City) and external efforts to maximize asthma prevention opportunities.

**ACTION** Convene a multiagency-community effort to promote and implement proven solutions to improve indoor air quality and prevent asthma in the Duwamish Valley. This effort will build on the community-led Duwamish Community Action for Clean Air project that wrapped up in June 2017 and advance community-City shared priorities in the *Equity & Environment Agenda* and DVP community engagement events.

**Budget** Existing staff and funds

**Depts** OSE\*, HSD, OH, PHSKC

**External partners:** PSCAA, ALA, DRCC, ECOS

**Timeline** 3Q/2018 – ongoing

## STRATEGY 2:

### Maximize City funds to support community-led asthma prevention efforts.

**ACTION** Continue funding the American Lung Association (ALA) to do asthma prevention work in Seattle; specific direction will be given to ALA to coordinate closely with OSE and HSD on the geographically-focused work in the Duwamish Valley.

**Budget** \$140,000 (funded, a portion of this amount will be used in the Duwamish Valley)

**Depts** HSD\*, OSE, PHSKC, OH

**Timeline** 1Q – 4Q/2018

**ACTION** Fund community partners to coordinate, support, and complement the ALA's asthma prevention work in the Duwamish Valley. This work will focus on inclusive engagement strategies to connect communities of color, immigrants, refugees, limited English proficiency individuals and low-income community members to existing programs and solutions.

**Budget** \$15,000 (funded)

**Depts** OSE\*, HSD, PHSKC

**Timeline** 3Q – 4Q/2018

**ACTION** Fund improvements for 10–15 homes in the Duwamish Valley that will increase indoor air quality and reduce asthma rates. If successful, the City will consider scaling this effort to benefit additional homes. Specific actions could include removing and replacing old carpeting, installing ventilation, and addressing rodent infestations. This work will be done in close coordination with and complement the asthma prevention work of OSE, HSD, ALA, and community partners.

**Budget** \$50,000 (funded)

**Depts** OH\*, OSE, HSD, PHSKC

**Timeline** 3Q – 4Q/2018

**ACTION** Develop new asthma prevention strategies in collaboration with agency and community partners. Whenever possible, support partners to secure funding for implementation.

**Budget** Existing staff and funds

**Depts** OSE\*, OH, HSD, PHSKC

**Timeline** 3Q/2018 – ongoing

## OPPORTUNITY #4

### Train Noise in Georgetown

Noise pollution disproportionately affects Georgetown residents who live close to East Marginal Way S. Due to planned future activities and projects, it is likely that train noise will increase as local businesses increase operations. Residents have asked for measures that decrease noise from train horns. The Argo Yard tail track is also a train noise/blocking issue impacting Georgetown residents, and they have made similar requests for mitigation regarding the five crossings at S Lucille, S Corson, S Carstens, S Homer, and S Doris streets.

#### KEY DELIVERABLE

- List of feasible alternatives and potential funding sources to mitigate and/or reduce train noise.

RACIAL  
EQUITY  
OUTCOME



## STRATEGY 1:

### Collaborate with Georgetown community members to identify and implement solutions.

**ACTION** Support the Georgetown community to pursue solutions to work with the rail companies to address train noise pollution. Any solution might require a combination of public and property owner funds; these could include:

**Budget** \$200,000 – multiple millions (solutions not yet scoped, not funded, will require City and non-City funds)

**Depts** SDOT\*, OSE, OPCD

**Timeline** TBD (projects not yet scoped)

- Quiet Zone designation, which currently costs about \$750,000 – \$1 million per crossing, and requires Federal Railroad Administration approval and negotiation with railroads. The expected turnaround time is two years.
- Use of wayside horns which are a speaker system that directs sound to vehicles at rail crossings. This option could potentially have a quicker turnaround, is in the \$200,000 range per crossing, and there are several driveways along East Marginal Way S.



## OPPORTUNITY #5

### Access to Affordable, Healthy Food

A healthy food system ensures that everyone, regardless of income or life situation, has access to healthy food. It also means that individuals have access to culturally acceptable, nutritionally adequate food through non-emergency sources at all times. The Duwamish Valley has limited access to supermarkets, to healthy food retailers, and to affordable, healthy food. Food insecurity is more prevalent in communities of color, especially in areas with a high percentage of Latinx community members such as South Park. To better meet the food needs of the Duwamish Valley communities, the City will support community-led efforts that address the existing gap in retailers and that promote affordability, individual and cultural preferences, and food quality and variety.

#### KEY DELIVERABLES

- Established local business that sells affordable, culturally acceptable, and nutritionally adequate food.
- Locally produced farmers market and/or food stand.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

### Support emerging local businesses to fill the healthy food gap by connecting them to City resources.

**ACTION Support Frutería Sandoval (new business in South Park that sells fresh produce) in creating a business plan;** if feasible/appropriate and if they become approved by the Supplemental Nutrition Assistance Program (SNAP), the City will work with Frutería Sandoval to incorporate a Fresh Bucks pilot program including assistance with Fresh Bucks marketing and advertising through existing tools.

**Budget** Existing staff and funds

**Depts** OED\*, OSE

**Timeline** 1Q – 4Q/2018

**ACTION** Assess needs and feasibility to **attract a new grocery store that serves Georgetown and South Park.**

**Budget** Existing staff and funds

**Depts** OED\*, OSE

**Timeline** 1Q/2019

#### STRATEGY 2:

### Implement alternative efforts to fill the healthy food gap.

**ACTION Support South Park Merchants Association’s efforts to attract a Farmers Market (or similar) to South Park.** This could be part of early activation for the South Park Plaza.

**Budget** Existing staff and funds

**Depts** SPR\*

**Timeline** 4Q/2018

**ACTION Launch a youth leadership program focused on food systems, business incubation, and entrepreneurship.** This effort will engage a food access entrepreneur, Marra Farm, and South Park Community Center, to set up a market stand in the neighborhood.

**Budget** TBD (not yet scoped, not funded, will require City and non-City funds)

**Depts** SPR\*

**Timeline** 4Q/2018



Photo Credit: Tom Reese



Photo Credit: Tom Reese

## OPPORTUNITY #6 Regulation and Permitting Coordination

The Duwamish Valley is a geographic area with multiple actors, stakeholders, and agencies involved with permitting. It is a vital regional economic engine that includes important industries and businesses, as well as the Port of Seattle, King County Airport, educational institutions, etc. The activities of these entities are permitted and regulated by many City, regional, and State agencies, creating complexity for businesses and residents when regulatory or permitting issues arise. For this reason, community members have expressed a concern and desire for the multiple regulating and permitting agencies to communicate and coordinate better.

### KEY DELIVERABLES

- Coordinated multi-agency regulatory and permitting approach that reduces burden on communities and enhances communication.

RACIAL  
EQUITY  
OUTCOMES



### STRATEGY 1: Establish an interdepartmental and multi-agency coordination group.

**ACTION** Strive to regularly convene an interdepartmental and interagency group to discuss and consider regulation and permitting processes, with the goal of reducing environmental impacts and to consider the impacts from multiple projects.

**Budget** Existing staff and funds  
**Depts** SDCI\*, DON, PHSKC  
**Timeline** 2Q/2018 – ongoing



Photo Credit:  
Duwamish Valley Youth Corps

## OPPORTUNITY #7

### Opportunities Related to the Duwamish River Superfund Site Cleanup

Since 2001, the City has been involved in research, planning, and active cleanup related to the Duwamish River Superfund site. In 2014, the EPA released the final plan on how, when, and how much to clean up the Duwamish River Superfund site. The City, as part of the Lower Duwamish Waterway Group, is currently conducting important work to advance the design of the EPA's plan.

Through the *Duwamish Valley Cumulative Health Impacts Analysis: Seattle, Washington*, community members and Just Health Action identified a range of disproportionate health exposures and impacts affecting people in the Duwamish Valley. *The Health Impact Assessment: Proposed Cleanup Plan for the Lower Duwamish Waterway Superfund Site* proposed several actions that would complement the sediment cleanup and address cumulative impacts resulting from public policy decisions and private actions. Community members and the Duwamish River Cleanup Coalition expressed concerns about impacts to jobs as well as the potential for job opportunities related to the cleanup.

The DVP and City participation in the Superfund Round Table presents an opportunity to explore multiple benefits from actions defined through the Consent Decree (e.g., local workforce and business development) as well as to continue identifying multiple benefits from City and other projects that can be coordinated with the cleanup.

#### KEY DELIVERABLES

- Regular and ongoing assessment of opportunities to address community priorities related, but not specific, to the cleanup of the Duwamish River Superfund site.

#### RACIAL EQUITY OUTCOMES



**STRATEGY 1:**  
**Collaborate with Duwamish River Superfund site cleanup stakeholders to seek and evaluate opportunities that may arise from the cleanup to support community goals.**

**ACTION** Participate in EPA's Superfund Roundtable process; this will allow the City, including the DVP, to work with and support EPA and other stakeholders.

**Budget** Roundtable: N/A  
(existing staff and funds)

**Depts** Multiple

**Timeline** 4Q/2018 – ongoing



# Parks & Open Spaces

**Maintaining, increasing, and improving parks and open space has been a longstanding priority for the South Park and Georgetown communities.** Recently, with the support of the Seattle Parks Foundation, community members have developed partnerships with Seattle Parks and Recreation and other entities, with many projects underway.

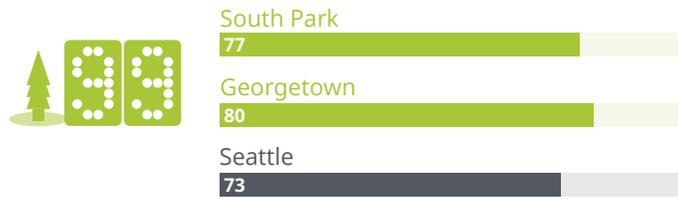
***South Park Green Space Vision (2014) and Georgetown Open Space Vision Framework (2016) are two highly valued, community-led processes that document needs and opportunities.*** They also provide clear roadmaps to implement community priorities. After the release of these plans, community members established steering committees to ensure the implementation of their priorities, as a growing body of study highlights how park facilities, trails, green spaces, and cultural spaces can support the health of the environment and the people in it by supporting necessary ecological functions and providing opportunities for exercise and social cohesion. Urban parks and vegetation also have positive effects on psychosocial health, reduce rates of obesity, and increase levels of physical activity. Parks and green space should play a leading role in efforts to reduce health inequities in neighborhoods like South Park and Georgetown (see page 31 for a comparison of average access to public space) where there is a lower median household income, higher instances of pollution and poor health, and large numbers of children, many of whom live below the poverty line.

The opportunities, strategies, and actions in this section support the ongoing implementation of the *South Park Green Space Vision Plan* and *Georgetown Open Space Vision Framework*; maximize existing parks and open spaces; improve access to the Duwamish River; address existing open space disparities; and ensure Duwamish Valley residents and workers—especially communities of color, immigrants, refugees, Native peoples, limited English proficiency individuals, and people with low incomes who are more likely to experience health inequities—can enjoy high-quality places to recreate, exercise, relax, and access nature. **As we bring about the park and open space improvements described in this priority area, we will seek to prioritize those that support and affirm cultural communities, place-making, and anti-displacement (i.e., jobs, youth pathways, and social cohesion) to proactively mitigate the potential effects of gentrification.**

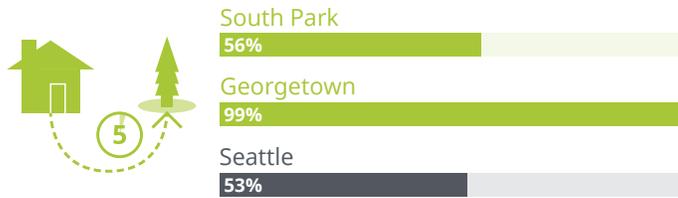
While the neighborhoods have nearby parks, the total acreage per capita is half the citywide average and it can be very hard to get to them. *The Georgetown Open Space Vision Framework*, and the *South Park Green Spaces Vision Plan* identify mobility improvements, improvements to facilities in existing parks, and new park facilities that help ensure parks and open spaces meet community needs.

## ACCESS TO PUBLIC SPACE<sup>8</sup>

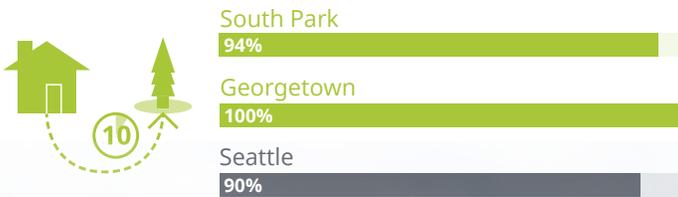
### Public Space Access Score (out of 100)



### Households within 5 Minute Walk of a Public Space



### Households within 10 Minute Walk of a Public Space



<sup>8</sup> City of Seattle Data



## GOALS

- Increased area of parks and open space per capita in the Duwamish Valley.
- Culturally appropriate programming that meets the needs of the community members in the Duwamish Valley.
- Increased public access to the Duwamish River.

## NEAR-TERM ACCOMPLISHMENTS

- **Duwamish Waterway Park:** OSE, SPR, DON, Friends of Duwamish Waterway, and Seattle Parks Foundation worked and collaborated in construction documents for this important community asset.
- **Concord International Elementary School:** DON granted \$82,000 to the Parent-Teacher Association to improve outdoor space for Concord International Elementary School and make the entry more communal. The objective is to create an enhanced and open space that will promote gathering.
- **South Park Neighborhood Center (equipment and other improvements):** DON granted \$35,000 to the South Park Senior Center to make improvements to the South Park Neighborhood Center, including an open house celebration and several community conversations. Improvements include tables, chairs, white board, and window treatments.
- **South Park Neighborhood Center (energy efficiency improvements):** OSE secured approximately \$100,000 to make energy efficiency-related improvements in the building (improvements will be implemented in 2018).
- **Shoreline Street End at 1st Ave. S and S River St.:** SDOT built a high-priority shoreline street end project in 2017.
- **Shoreline Street End at 1st Ave. S at S Michigan St.:** SDOT built a high-priority shoreline street end project in 2017.
- **Georgetown Playground:** SPR replaced playground equipment and installed adult fitness area to provide play elements and access for children of all ages and abilities.
- **Georgetown Open Space Steering Committee:** DON granted \$10,000 to the Georgetown Open Space Steering Committee to add capacity and preserve and improve neighborhood parks and open space amenities. This provided seed funding and a starting point for community members to turn the *Georgetown Open Spaces Vision Framework* into action.



# MID-TERM ACTIONS

## OPPORTUNITY #8

### South Park Community Center Site Plan and Implementation

Seattle Parks and Recreation (SPR) began planning an upgrade to the playground at the South Park Community Center in 2016. The community also applied for a Challenge Grant to make site improvements. However, a community-initiated *Rapid Health Impact Assessment* performed by Public Health–Seattle & King County in 2017 documented community concerns related to air and noise pollution due to the playground location near State Route 99 (SR 99). SPR responded by providing a \$50,000 grant from its Major Projects Challenge Fund to bring the community together with invested agencies to collaborate on a site plan that reflects the community’s broader vision for the entire South Park Community Center site. The collaboration also identified near- and mid-term actions to implement recommendations and ensure they align to community goals.

The current site plan will guide the final design and construction of playground improvements, and SPR has added \$100,000 to the original \$700,000 budget for the additional costs associated with moving the playground. SPR and the community will look for other funding and partnership opportunities to implement the other site plan recommendations.

#### KEY DELIVERABLES

- Completed site plan.
- Phased implementation site plan.
- Community Center programming reflective of community needs.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

### Ensure inclusive engagement in all site plan development and implementation activities.

**ACTION** Publish a final site plan that reflects community input regarding number and size of playfields, location of children playground, and other elements. The ultimate goal is to ensure near-term improvements and other implementation activities are responsive to this input.

**Budget** \$50,000 (funded)

**Depts** SPR\*, OSE, PHSKC

**Timeline** 2Q/2018

**ACTION** Engage in partnerships with Seattle Parks Foundation, the community, and other potential partners to leverage opportunities and funding.

**Budget** Existing staff and funds

**Depts** SPR\*, OSE, OPCD

**Timeline** 4Q/2018

**ACTION** Use local businesses to provide food for site plan-related meetings and events.

**Budget** \$1,000 (funded)

**Depts** SPR\*, OSE

**Timeline** 4Q/2018

FUNDING KEY	RACIAL EQUITY OUTCOMES KEY
<ul style="list-style-type: none"> <li><span style="display:inline-block; width:10px; height:10px; background-color:#4CAF50; margin-right:5px;"></span> Funded or within existing capacity</li> <li><span style="display:inline-block; width:10px; height:10px; border:1px dashed #4CAF50; margin-right:5px;"></span> Departments support pursuing funding</li> <li><span style="display:inline-block; width:10px; height:10px; border:1px solid #4CAF50; margin-right:5px;"></span> Will need engaging external partners</li> </ul>	<p>The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The <b>BLUE ICONS</b> will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.</p>



Photo Credit: Terry Grahn



### STRATEGY 2:

## Make physical improvements that meet multiple community interests and needs.

**ACTION** Consider physical improvements that can be completed within the available budget that reflect community input and priorities. Tentative improvements include:

- Planted buffer along SR 99
- Walking trail
- Rain garden
- Fitness zone
- Playground (for different ages)
- Splash park
- Picnic shelter and tables
- Multiuse field
- Sport courts/multiuse space
- Dog off-leash area

**Budget** Community prioritization will identify which playground equipment and accessibility improvements will be constructed with \$800,000 available funding

Other improvements: TBD

**Depts** SPR\*, OSE, DON

**Timeline** Playground improvements: 4Q/2020, Other improvements: TBD

**ACTION** Encourage and facilitate contractors to fund the development of STEM and/or environmental education for children and youth related to their work through a community benefits agreement.

**Budget** Existing staff and funds

**Depts** SPR\*

**Timeline** 4Q/2019

### STRATEGY 3:

## Work with the South Park Community Center Advisory Committee to identify funding opportunities and develop programming that reflects community interests, needs, and diversity.

**ACTION** Assess current programming and identify challenges and opportunities. Potential opportunities identified by community members to be considered include:

- Programming that meets the needs of Muslim women.
- STEM and environmental education curricula for children and youth
- Use future hydroponics as a pilot project.
- Provide regular meeting space for the Duwamish Valley Youth Corps.
- Youth leadership program focused on food systems, business incubation, and entrepreneurship.
- Identify Community Center potential program partners and funding opportunities that support affordable programs.

**Budget** Existing staff and funds

**Depts** SPR\*, DEEL

**Timeline** 4Q/2019

## OPPORTUNITY #9

### Georgetown Off-Leash Area

The Off-Leash Areas (OLA) nearest to Georgetown and South Park are Westcrest and Genesee parks. Georgetown residents identified an OLA as a high priority during the creation of the *Georgetown Open Space Vision Framework* and in DVP community engagement activities. In response, SPR will work with the Georgetown community to complete the OLA Application Process. The approval process for new OLAs includes: review by the OLA Review Committee, which is made up of community members and experts from a variety of perspectives; consideration by the Seattle Park Board; and a final decision made by the Superintendent.

#### KEY DELIVERABLES

- OLA application.
- OLA feasibility assessment.
- Operations and management plan (if feasible site is identified).
- Completed design and construction documents (if feasible site is identified).

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

### Support the community through the application and development process for a potential off-leash area (OLA).

**ACTION** Map all publicly-owned land in Georgetown to help identify potential OLA sites.

**Budget** Existing staff and funds

**Depts** FAS\*

**Timeline** 3Q/2018

**ACTION** Review publicly-owned land to **assist the community in identifying and obtaining preliminary agreement for use of a site**; potential sites include:

- FAS site (adjacent to fire station, preferred)
- SCL Flume (for a temporary OLA)
- Street to be vacated due to King County Airport

**Budget** Existing staff and funds

**Depts** FAS\*, SCL, SDOT, SPR, DON

**Timeline** 4Q/2018

**ACTION** Support community in research and review of low-cost acquisition or lease options for a potential OLA, if feasible.

**Budget** Research and review:

Existing staff and funds

Improvements: \$100,000 (secured)

Acquisition or lease: TBD (not yet scoped, requires new City funds)

**Depts** SPR\*, FAS

**Timeline** 4Q/2018

**ACTION** Assist community in identifying a project lead and site steward, as well as in developing a stewardship plan.

**Budget** TBD (not yet scoped, site dependent, not funded, will require City funds)

**Depts** SPR\*, DON

**Timeline** 4Q/2018

**ACTION** Work with Citizens for Off Leash Areas (COLA) to provide operation and maintenance of OLA in partnership with site stewards.

**Budget** TBD (not yet scoped, site dependent, not funded, will require City funds)

**Depts** SPR\*, COLA

**Timeline** 4Q/2018

**STRATEGY 2:**

**Maximize opportunities during the design and construction to integrate other community benefits.**

**ACTION** Collaborate with Animal Control for education opportunities about pet licensing.

**Budget** Existing staff and funds

**Depts** SPR\*

**Timeline** TBD (depending on construction timeline)

**ACTION** Incorporate tree planting and installation of green stormwater infrastructure (GSI) in design and construction of the potential OLA.

**Budget** \$5,000 (estimate, not funded, will require City funds)

**Depts** SPR\*

**Timeline** 4Q/2018

**ACTION** Consider incorporating additional family-oriented features in design and construction of the OLA consistent with the *People, Dogs and Parks Strategic Plan*, and SPR's OLA practices.

**Budget** \$5,000 (estimate, not funded, will require City funds)

**Depts** SPR\*

**Timeline** 4Q/2018

Photo Credit: Duwamish River Cleanup Coalition



## OPPORTUNITY #10

# Duwamish Waterway Park

Duwamish Waterway Park is a King County property that SPR has managed since the mid-1970s. It is the site of the yearly Duwamish River Festival and Lucha Libre Volcánica. It is the only waterfront park in South Park that can accommodate substantial activity. In 2017, working with funding from DON, OSE, and the Seattle Parks Foundation, the South Park Area Redevelopment Committee, Friends of Duwamish Waterway Park, and ELM Environments held three design workshops that engaged a diverse cross-section of residents to produce a new park design. SPR recently reached an agreement with the King County Facilities Management Division to enable improvements from the community's design and to continue public use of the site.

The City intends to acquire this park site in the future and will continue to work with Friends of the Duwamish Waterway Park, Seattle Park Foundation, and the community in general to proceed with site improvements and activation. The total investment is estimated at \$1,275,000, and construction is expected to begin in 2019 (depending on the timeline for the permitting).

### KEY DELIVERABLES

- Completed design and constructions documents.
- Implementation funds secured.

### RACIAL EQUITY OUTCOMES



### STRATEGY 1:

## Support community-led plans and efforts to improve the Duwamish Waterway Park.

**ACTION** Continue to work with the community and partners to fund and develop this site into shoreline access and community amenity.

**Budget** \$1,275,000 (estimate, partially funded, will require additional City and non-City funds)

**Depts** SPR\*

**Timeline** 4Q/2019

**ACTION** Acquire and manage this park site.

**Budget** TBD (depending on future negotiations with King County, not funded, will require City funds)

**Depts** SPR\*, OIR, King County FDM

**Timeline** TBD (depending on future negotiations with King County)



Photo Credit: BJ Cummings

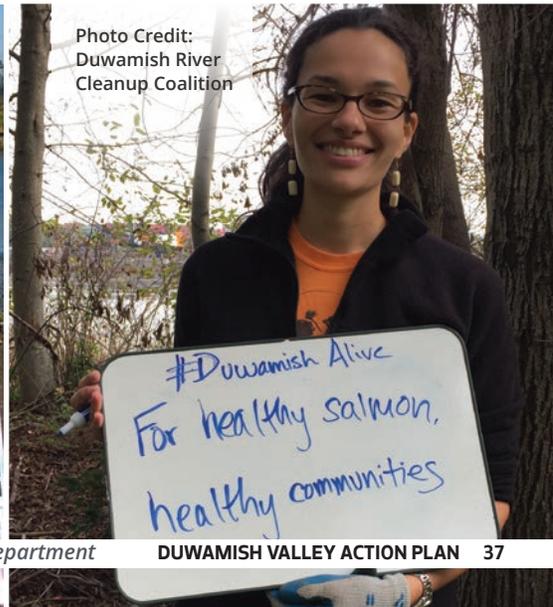


Photo Credit: Duwamish River Cleanup Coalition

## OPPORTUNITY #11

### South Park Plaza

King County and SPR worked together to secure a land parcel for park use at the south end of the South Park Bridge. The site is currently land banked with no improvements or activity, so it does not yet provide a welcoming asset for the business district or neighborhood. Working through the South Park Merchants Association, Latinx businesses and other community members have prioritized the creation of interim improvements and programming, which they are working with SPR to complete. Opening this site will increase the percentage of park space per resident in South Park. When the City acquires an additional waterfront parcel from King County and develops both sites, they will accommodate additional waterfront activities and create a strong entrance to this riverfront neighborhood. The *South Park Green Space Vision Plan* illustrates the community preference for a "...dynamic plaza full of different activities, free of permanent structures, which would attract residents and safe activities every day of the week." SPR has scheduled to begin planning and designing permanent improvements in 2018.

#### KEY DELIVERABLES

- Temporary site improvements.
- Early activation programming and activities.
- Completed design and construction documents.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

### Fund early activation and temporary improvements to the site that align with full site development plans.

<p><b>ACTION</b> Implement interim maintenance and activation of the land bank site before full development. In partnership with the South Park Green Spaces Steering Committee and South Park Merchants Association, SPR will provide temporary staffing support and grounds maintenance to help activate the site. Potential activation activities include:</p> <ul style="list-style-type: none"> <li>• Community cultural events.</li> <li>• Festivals.</li> <li>• Farmers Market (or similar).</li> </ul>	<p><b>Budget</b> \$25,000 (funded)</p> <p><b>Depts</b> SPR*</p> <p><b>Timeline</b> 1Q-4Q/2018</p>
<p><b>ACTION</b> Engage the community in designing and constructing basic infrastructure improvements to the Plaza which will allow SPR to open and activate the space earlier than planned. The interim plan includes the following potential features:</p> <ul style="list-style-type: none"> <li>• Trees in planters.</li> <li>• Informal children’s play elements.</li> <li>• Fencing.</li> <li>• Park sign.</li> <li>• Gravel surface and grading.</li> <li>• Drainage elements.</li> </ul>	<p><b>Budget</b> \$100,000 (funded)</p> <p><b>Depts</b> SPR*</p> <p><b>Timeline</b> 1Q-4Q/2018</p>
<p><b>ACTION</b> Begin planning and design for permanent improvements. Final development of the park is scheduled to be completed in 2020.</p>	<p><b>Budget</b> \$2,000,000 (funded)</p> <p><b>Depts</b> SPR*</p> <p><b>Timeline</b> 2Q-4Q/2020</p>

## OPPORTUNITY #12 12<sup>th</sup> and Elmgrove

South Park has limited access to the riverfront, and the community has long planned to develop the end of each waterfront street for public use. The site at 12th Ave. S and S Elmgrove St. is a triangle of land high off the river, and the bank is armored with riprap. In an effort to facilitate the construction of a stormwater pump station at 7th Ave. S and S Austin St., Seattle Public Utilities (SPU) acquired the land at 12th and Elmgrove to serve as a waterfront street-end vacation for the public's benefit. However, SPU may not proceed with the street vacation and is seeking a solution that will allow the site to be developed as a community amenity providing access to the waterfront.

### KEY DELIVERABLE

- New open space site and community amenity.

RACIAL  
EQUITY  
OUTCOMES



### STRATEGY 1: Develop the site into shoreline access and community amenity.

**ACTION** Continue to work with the community and agency partners to develop the 12th and Elmgrove site.

Budget TBD (not scoped, not funded) 

Depts SPU\*, SPR, OIR

Timeline TBD (not yet scoped)



## OPPORTUNITY #13

### Pavement to Parks

Opportunities for open spaces and parks are limited in the Duwamish Valley. The Georgetown and South Park plans for open spaces therefore look to the streets and avenues for welcoming, outdoor spaces. In 2015, the Georgetown community and Seattle Department of Transportation (SDOT) developed a festival street on 12th Ave. S between S Vale and S Bailey streets (by All-City Coffee). It is a public place designed to support community events by allowing for temporary closure to vehicular traffic. SDOT recently identified an opportunity to improve an underused portion of 8th Ave. S in South Park, as well. It is along a key route connecting important destinations that have been divided by SR 99, including Concord International Elementary School, South Park Library, and the South Park Community Center. This “Pavement to Parks” project is part of SDOT’s Adaptive Streets Program, which implements quick and economical treatments that enhance streets’ usability. Projects are constructed quickly; use simple, temporary materials to reduce costs and to expand the program’s reach; are scalable and temporary so that changes can be made based on performance evaluations and community feedback; and are designed to address community needs and be universally accessible.

#### KEY DELIVERABLES

- Community advisory group.
- Community design and prioritization events.
- Temporary public space installed.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

### Complete a Pavement to Parks project that contributes to the activation and safety of the Duwamish Bikeway/8th Ave. S trail.

**ACTION** Design, plan, and install a temporary public space on 8th Ave. S, near the South Park Library; collaborate with community members to develop the project in cost-effective, innovative ways to create public space.

Budget \$70,000 (funded)

Depts SDOT\*, DON, OSE, OPCD

Timeline 1Q – 3Q/2018

Preliminary Artwork of Decorative Crosswalk for Pavement to Parks.





Greetings from Georgetown by Kae One.  
Photo Credit: Chris Christian



Georgetown Honk Fest.  
Photo Credit: Joe Mabel



Georgetown Steam Plant (1906) /  
Georgetown PowerPlant Museum.  
Photo Credit: Joe Mabel

## OPPORTUNITY #14

### The Flume

The Georgetown Steam Plant Flume site was part of an abandoned 2,500-foot-long system of wood- or concrete-lined open ditches and buried pipes that discharged cooling water from the steam plant to the Duwamish River at Slip 4. The site went into disuse once the plant closed in the 1960s. In 2008, Seattle City Light (SCL) cleaned up contaminants and replaced the flume with piped drainage as part of early actions to clean up the Duwamish River’s Superfund site Slip 4.

Opportunities for new open space in Georgetown are limited. During the *Georgetown Open Space Vision Framework* process, community members identified this site as both an important pedestrian link between S Myrtle St. and East Marginal Way S and a potential location for an Off-Leash Area (OLA). While still a potential site for an interim OLA, there is a greater preference that it be used as a pedestrian link to the Georgetown to South Park Connection.

#### KEY DELIVERABLES

- Site ownerships transfer strategy.
- Site development plan.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

#### Develop The Flume site into a community amenity.

**ACTION** Identify a solution for The Flume site. Within legal constraints, SCL will work with community, SPR, and SDOT to find a solution for “The Flume” site. The community is supportive of this site being an element of a community benefit for SCL’s potential request for a street vacation of a portion of Diagonal Way S next to SCL’s South Service Center. SDOT will work with Georgetown residents to consider this property as part of the design for Georgetown-South Park connection.

**Budget** TBD (not scoped, not funded, will require City funds)

**Depts** SCL\*, SPR, SDOT

**Timeline** 4Q/2018

## OPPORTUNITY #15

### Outside Citywide—South Park

Since completing the *South Park Green Space Vision Plan* in 2014, South Park residents have worked together to advocate for its implementation. Progress has been made, but residents continue to face policy and design challenges. Outside Citywide is a cross-departmental, cross-sector City initiative that aims to maximize the multiple benefits of public space by coordinating programs and investments that expand, enhance, and activate public space in neighborhoods. The initiative will take a neighborhood-based approach, and South Park Outside will be its first focus. Building from the *Green Space Vision Plan* and incorporating the DVP's environmental justice and equitable development lens, South Park Outside aims to support enhanced collaboration between departments and non-City partners around green infrastructure. Its goal is to deliver public space improvements that prioritize racial equity, growth with livability, and climate preparedness.

#### KEY DELIVERABLE

- Implementation strategy for priority projects.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

#### Identify opportunities to deliver on community public space priorities in South Park.

**ACTION Convene Outside Citywide Working Groups.** Working groups will identify opportunities to leverage upcoming investments and collaborate across departments and agencies to better meet community-identified public space priorities.

**Budget** Existing staff and funds

**Depts** OPCD\*, SPR, SPU, SDOT, OSE, DON

**Timeline** 2Q/2018 – 2Q 2019

Photo Credit: Paul J. Brown



Sea Mar Fiestas Patrias Parade  
Photo Credit: Terry Grahn



# Community Capacity

**For communities to thrive in place, their members—experts in what their neighborhoods need—must be able to shape the community’s future.** Throughout the years, the South Park and Georgetown communities have identified priorities and developed plans that facilitate collaboration with universities, nonprofits, philanthropic entities, and governmental agencies. Numerous volunteer and non-profit organizations play a key role, too, many of which are led by communities of color and low-income communities and thus ensure that racial and social justice are front and center. But none of these efforts would be successful without the many community members who contribute countless hours of volunteer time and labor to improve their neighborhoods and help deliver projects and programs.

In addition to ensuring that community members guide the path forward, an important aspect of improving community capacity is preserving and securing neighborhoods’ community-controlled spaces and distinct cultural anchors. Both the *Equity & Environment Agenda* and the *Equitable Development Implementation Plan* highlight the need to build on local cultural assets. Existing assets are the product of community actions to distinguish, sustain, and strengthen themselves. Preserving and growing community-controlled spaces helps to ensure that communities have the continued ability to shape their futures and express their cultural identity.

The opportunities, strategies, and actions in this section ensure that all Duwamish Valley stakeholders—focusing on communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, limited English proficiency individuals, and women- and people of color-owned businesses who are historically underrepresented—can meaningfully influence the design and participate in decision-making processes regarding City policies, programs, and services that benefit/affect South Park and Georgetown. The opportunities and strategies also ensure that City programs, projects, investments, and engagement strategies are led, centered, and support residents’ and workers’ diverse cultures, stories, and experiences; that residents and workers have increased access to partnering opportunities and grants; and that ongoing and future efforts invest directly in community capacity and leadership development. Following its sanctuary city policy, the City will also continue supporting all immigrants—regardless of immigration status—and working with community-based organizations and community members to foster trust and ensure that everyone’s needs are being met.

## GOALS

- **Increased number of community-controlled and supported cultural anchors that sustain community identity and needs in the Duwamish Valley.**
- **Shared decision-making model that promotes collaboration, transparency, and accountability between the City of Seattle and the Duwamish Valley communities.**
- **Community resilience strategy that supports Duwamish Valley communities to adapt and thrive in the face of climate change impacts related to sea level rise.**

## NEAR-TERM ACCOMPLISHMENTS

- **Equity & Environment Agenda report-backs:** OSE worked with Amigos de Seattle and the Vietnamese and Somali communities in *Equity & Environment Agenda* report-backs to keep the community informed and engaged.
- **DVP community engagement:** OSE, OPCD, and DON worked with South Park Neighborhood Association, South Park Merchants Association, Duwamish River Cleanup Coalition, Latino Community Fund, Amigos de Seattle, Vietnamese and Somali communities, and others to engage community members in the development of the *Duwamish Valley Action Plan*.
- **Duwamish River Opportunity Fund (DROF):** DON provided \$250,000 for community-based projects that increase the sustainability of South Park and Georgetown.
- **Youth Programming and Physical Activities:** DON granted \$25,000 to the Duwamish Rowing Club to recruit youth to teach them the sport of rowing.
- **Youth Programming and Training:** OSE and HSD funded the Duwamish Valley Youth Corps, a program that provides programming and training for local youth.
- **Legal Defense Fund:** City of Seattle and King County awarded \$27,000 to South Park Information and Resource Center to provide guidance and referrals for low-income immigrants and refugees living in King County or working in Seattle who are in detention, facing removal, or in danger of losing their immigration status.
- **Support for Senior Community Members:** HSD awarded \$126,000 to South Park Senior Center to provide seniors in the area with a convenient place and atmosphere of fellowship in which to congregate for the enjoyment and/or participation in low-cost meals, direct social worker services, entertainment, craft and hobby programs, educational opportunities, social activities, and such.
- **Youth Boxing (South Park Initiative):** HSD awarded \$22,900 to Sea Mar Youth Boxing Club to provide local youth with a supervised, team-oriented physical activity that promotes positive behavior and provides an alternative to gangs, drugs, and alcohol.
- **RecTech Teens (South Park Initiative):** HSD awarded \$54,595 to Associated Recreation Council to provide consistent, positive, and productive activities after school including tutoring, internships, and technology workshops to help local youth become engaged members of the community.
- **Coltura Georgetown No-Gas Mural:** DON funded Coltura to design and paint a 20' x 20' no-gasoline themed mural on a private building in the neighborhood (adjacent to Artisan Electric, between S Vale St. and S Nebraska St.)
- **Technology Matching Fund:** In 2017, Seattle Information Technology granted \$49,949 to the South Park Information and Resource Center to empower South Park residents to gain and teach basic technology skills to 75 non-English speakers. This will help immigrant Latinx community members use technology to access jobs and make their small businesses more competitive.

### FUNDING KEY

- Funded or within existing capacity
- ▨ Departments support pursuing funding
- Will need engaging external partners

### RACIAL EQUITY OUTCOMES KEY

The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The **BLUE ICONS** will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.

## MID-TERM ACTIONS

### OPPORTUNITY #16

## Community-Controlled Spaces

Community-controlled spaces offer opportunities to support and develop cultural anchors, house community-supportive services, and provide gathering spaces that are created by and support communities who are at greater risk of displacement. The South Park Neighborhood Center (SPNC) is a City-owned building that is leased to and managed by the South Park Area Redevelopment Committee (SPARC). It houses important organizations that support community members, including the South Park Senior Center, the Food Bank, and the South Park Information and Resource Center. It also provides meeting space for community organizations like the Duwamish Valley Youth Corps and the South Park Neighborhood Association. The City is currently exploring transferring this asset to a non-City entity that will continue to manage the site and its community-supportive uses.

Georgetown does not have community spaces like South Park's and largely relies on local businesses and the South Seattle College for meeting space. People are interested in creating more community-controlled meeting spaces, and there is also interest in creating a "regional arts space."

#### KEY DELIVERABLES

- Community controlled spaces (needs assessment and feasibility study).
- Community listening sessions.
- Transfer of the South Park Neighborhood Center to a community organization that can manage, maintain, and program it for community-supportive uses.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

**Support the community with inclusive outreach and engagement and with conducting an assessment and feasibility analysis needed to support the successful transfer of the South Park Neighborhood Center (SPNC) to an organization that manages it to meet community-defined needs.**

**ACTION** Support the community, as needed, with performing or hiring a community-based group and/or consultant to perform needs assessment and feasibility study. Potential outcomes include:

- Intentional engagement of existing building tenants, people of color, immigrants, refugees, youth, limited English proficiency individuals, and low-income community members.
- Identification of the activities and related space needs that the building will accommodate.
- Identification of objectives for continued community oversight.
- Identification of organizations with the qualifications to manage and operate the building.
- Financial modelling of building operations, maintenance, and management.
- Deferred maintenance or building replacement schedules.
- Strategies to proactively prevent displacement of current tenants.
- Solicitation of proposals for the management of the building.

**Budget** \$85,000 (funded, \$75,000 through OPCD funds available to address multiple actions, an additional \$10,000 through FAS is available if needed)

**Depts** OPCD\*, FAS, DON, OED, HSD, OSE

**Timeline** 1Q/2018 – 4Q/2018

**STRATEGY 2:**

**Conduct preliminary community conversations about the need for community-controlled spaces in Georgetown.**

**ACTION** Support the community to conduct, or hire a community-based group or consultant to host, community listening sessions concerning:

- Need for community meeting spaces.
- Interest and capacity for developing an arts center and/or pursuing the creation of an Arts District.

Budget TBD (funded, a portion of OPCD funds mentioned in strategy 1 are available to address this)

Depts OPCD\*, ARTS

Timeline 2Q/2018 – 4Q/20188

**STRATEGY 3:**

**Support community in fulfilling programming and other needs identified through the assessment and feasibility study.**

**ACTION** Support community in securing City and non-City funding for necessary building improvements, and assistance for programs at the South Park Neighborhood Center.

Budget Existing staff and funds

Depts OPCD\*

Timeline TBD (not yet scoped)



Photo Credit: Tom Reese



## OPPORTUNITY #17

# Georgetown Steam Plant

The Georgetown Steam Plant stands as a reminder of the era of electrification, when industry was first attracted to Seattle by its innovation in generating power and its electric trolley car system. Built in 1906–1907, the plant was once at the center of bustling residential and industrial activity in the rapidly growing Georgetown neighborhood. It used to provide power for Seattle’s electric street car system and the Seattle-Tacoma Interurban Railway. Owned by Seattle City Light (SCL), the plant is now listed on the National Register of Historic Places and is designated as a National Historic Mechanical Engineering Landmark, a National Historic Landmark, and a Seattle Landmark.

SCL is currently searching for a non-profit organization to expand public tours at the historic Georgetown Steam Plant and to operate a self-sustaining center for STEAM education (science, technology, engineering, arts, and mathematics).

### KEY DELIVERABLE

- New museum, cultural center, or similar community amenity.

RACIAL  
EQUITY  
OUTCOMES



### STRATEGY 1:

**Enter agreement with a nonprofit partner to operate the Steam Plant in alignment with the needs, interests, and priorities of the communities in the Duwamish Valley.**

<p><b>ACTION</b> Issue Request for Proposals to identify a nonprofit organization that will act as master tenant and program, promote, and manage day-to-day operations of the facility for the public.</p>	<p>Budget Existing staff and funds Depts SCL* Timeline 1Q/2018</p>
<p><b>ACTION</b> Review Statements of Interest &amp; Qualifications submitted by interested parties.</p>	<p>Budget Existing staff and funds Depts SCL* Timeline 3Q/2018</p>
<p><b>ACTION</b> Interview finalists (TBD) and select a partner. SCL will evaluate the proposals based on these criteria and a preferred partner will be selected for negotiation of an agreement.</p>	<p>Budget Existing staff and funds Depts SCL* Timeline 4Q/2018</p>
<p><b>ACTION</b> Negotiate lease and program agreement. Among other things, the partner will:</p> <ul style="list-style-type: none"> <li>• Continue preservation of this historic landmark.</li> <li>• Promote the arts and educational uses of the facility.</li> <li>• Engage traditionally underserved communities.</li> </ul>	<p>Budget Existing staff and funds Depts SCL* Timeline 1Q/2019</p>
<p><b>ACTION</b> Get City Council approval of lease and program agreement.</p>	<p>Budget Existing staff and funds Depts SCL* Timeline 1Q/2019</p>
<p><b>ACTION</b> Provide maintenance of the building. SCL will maintain ownership of the building and provide necessary maintenance.</p>	<p>Budget TBD (expenses not scoped) Depts SCL* Timeline 1Q/2019 – ongoing</p>



Georgetown Honk Fest  
Photo Credit: Joe Mabel



Photo Credit: Tom Reese

## OPPORTUNITY #18 Community Resilience

Community resilience refers to how effectively a community can respond to, withstand, and recover from catastrophic circumstances with its available resources, such as energy, communication, transportation, and food.<sup>9</sup> Due to its low elevation and other characteristics, the Duwamish Valley is especially vulnerable to climate change impacts related to sea level rise. As the City continues to work and invest in this area, we will consider key aspects and actions that will build the resilience of those most vulnerable in the Duwamish Valley.

### KEY DELIVERABLES

- Community resilience strategy.
- Army Corps of Engineers feasibility study.

### RACIAL EQUITY OUTCOMES



### STRATEGY 1: Identify and implement community resilience actions specific and/or applicable to the Duwamish Valley.

**ACTION Integrate community resilience considerations (e.g., sea level rise, residential and jobs displacement) into all planned and future project and programmatic efforts** in the Duwamish Valley. Such a strategy would provide a common framework that would enable individual projects to respond in a coordinated manner. For example, SPU would apply these considerations to all water management work (drainage conveyance, green stormwater infrastructure, water quality investments, source control work), and solid waste facility investments.

**Budget** Existing staff and funds

**Depts** Multiple

**Timeline** 1Q/2018 – ongoing

**ACTION Engage Duwamish Valley community members and businesses in developing a vision and actions for a community resilience strategy**, with a special emphasis on sea level rise and water management, that supports the community by increasing economic opportunity, particularly high-paying jobs; strong small businesses and entrepreneurial opportunities; and includes strategies that prevent residential, commercial, and community displacement.

**Budget** TBD (the City anticipates seeking funds to undertake more detailed planning for addressing impacts in the Duwamish Valley)

**Depts** OPCD\*, Multiple

**Timeline** 3Q/2018 – ongoing

**ACTION Work with the U.S. Army Corps of Engineers (Corps) to study overland flooding from the Duwamish River into South Park.** Current data suggests overland flooding due to sea level rise will impact the north industrial area of South Park. The Corps has indicated early support for moving forward with a feasibility study to develop a flood risk reduction strategy. Such a strategy would aim to protect the community and future drainage infrastructure.

**Budget** TBD (not yet scoped, not funded, will require City and n on-City funds)

**Depts** Multiple

**Timeline** TBD (not yet scoped)

<sup>9</sup>[https://en.wikipedia.org/wiki/Community\\_resilience](https://en.wikipedia.org/wiki/Community_resilience)

## OPPORTUNITY #19

# Inclusive Community Engagement, Shared Decision-Making, and Community Stewardship

The core values of the DVP, per the environmental justice guiding principles described in the *City's Equity & Environment Agenda*, are community-driven strategies, the influence and decision-making of those most affected, and strong accountability. Since its inception in 2016, the DVP's work has been grounded in responding to community priorities and planning efforts. In 2018 and beyond, the program will expand opportunities for Duwamish Valley stakeholders to provide direction to ensure that the City is addressing community priorities, to implement broader community engagement, to strengthen and build partnerships, and to collaborate with citywide advisory structures and processes. This last priority will ensure that South Park and Georgetown build relationships and collaborate with other communities in Seattle to advance environmental justice and equitable development.

### KEY DELIVERABLES

- Advisory group and system that fosters collaboration, transparency, and accountability between the City and community.
- Inclusive community engagement activities.
- Capacity building and leadership development opportunities for community members.

RACIAL  
EQUITY  
OUTCOMES



### STRATEGY 1:

## Ensure inclusive community engagement in DVP-related and other City-led activities and efforts.

**ACTION** Design and implement an **engagement strategy to proactively reach and build the capacity of communities of color** in Georgetown; this will include residents, workers, and service users (e.g., food bank visitors, church members, etc.). The goal is to eventually recruit them to have an active role in guiding the DVP and steward the implementation of this *Action Plan*.

**Budget** \$15,000 (estimate, funded as part of \$25,000 granted to DON)

**Depts** DON\*, OSE, OPCD

**Timeline** 1Q – 4Q/2018

**ACTION** Continue working with South Park and Georgetown community members to **ensure implementation of inclusive community engagement strategies** that include people of color, immigrants, refugees, Native peoples, limited English proficiency individuals, and low-income community members. Current projects include:

**Budget** Existing staff and funds

**Depts** DON\*, OSE, OPCD

**Timeline** 1Q – 4Q/2018

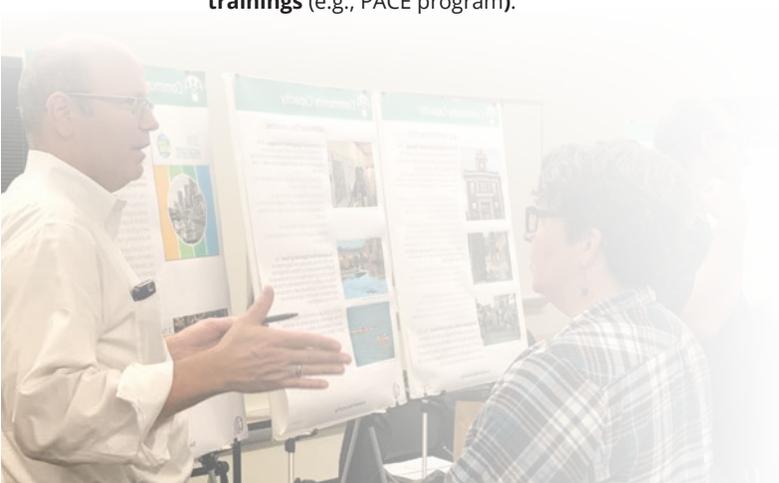
- Work on the \$500k prioritization of the South Park Public Safety Task Force recommendations.
- City assets management (i.e., South Park Neighborhood Center and Georgetown Steam Plant).
- DON Office Hours.

**ACTION** Provide **organizational and community members capacity building trainings** (e.g., PACE program).

**Budget** \$10,000 (estimate, funded as part of \$25,000 granted to DON)

**Depts** DON\*, OSE, OPCD

**Timeline** 1Q – 4Q/2018



**STRATEGY 2:**

**Work with South Park and Georgetown community members and citywide advisory structures to guide the DVP.**

**ACTION** Form an advisory group of community consultants that will work closely and regularly with DVP. The Advisory Group will be a diverse group of community members, workers, and businesses that will help steward the implementation of the Duwamish Valley Action Plan.

**Budget** \$7,500 funds available (may require additional City and non-City funds)

**Depts** OSE\*, OPCD

**Timeline** 3Q/2018 – ongoing

**ACTION** Support community members to participate in and coordinate with citywide advisory structures (i.e., Environmental Justice Committee and Equitable Development Initiative advisory group).

**Budget** N/A (existing resources allocated, additional funds may be needed)

**Depts** OSE\*, OPCD

**Timeline** 2Q/2018 – ongoing

**OPPORTUNITY #20**

**Developing Metrics and Tracking Progress**

To ensure that City and community efforts to improve quality of life in the Duwamish Valley achieve desired community and racial equity outcomes, it is imperative to develop the appropriate metrics and to track progress in partnership with the community and in alignment with other Citywide efforts such as the Equitable Development and Equity & Environment initiatives. OSE and OPCD will collaborate with other DAT members to develop metrics to track the impacts of the DVP efforts and report progress to community members and other stakeholders.

**KEY DELIVERABLE**

- Set of metrics to track progress over time.

**RACIAL EQUITY OUTCOMES**



**STRATEGY 1:**

**Develop a holistic set of quantitative and qualitative metrics to track over time.**

**ACTION** Coordinate a DAT working group to develop and adopt metrics to track progress over time on the goals for each Duwamish Valley Action Plan priority area and compare this progress to citywide performance. The working group will align and coordinate with other City efforts working on similar efforts.

**Budget** Existing staff and funds

**Depts** OPCD\*, OSE

**Timeline** 3Q/2018 – ongoing

**ACTION** Report on the Equitable Development Indicators and Comprehensive Plan Indicators. Work with the OPCD Demographer and other departments to add Georgetown to the places tracked through these indicators.

**Budget** TBD (some work may be accomplished with existing resources, but may require additional funds to develop or track data)

**Depts** OPCD\*

**Timeline** 4Q/2018 – ongoing



## OPPORTUNITY #21

### Duwamish River Opportunity Fund

Since 2014, the City has allocated funds toward quality-of-life enhancements for the Duwamish Valley that can be implemented in partnership with King County, the Port of Seattle, and community stakeholders. Known as the Duwamish River Opportunity Fund (DROF), it funds neighborhood groups, community organizations, informal groups, individuals, and business groups who want to do a project or program that is impactful and improves the quality of life for communities living in the Duwamish Valley. The total amount of 2018 funding available through the DROF is \$250,000.

#### KEY DELIVERABLE

- Grant program specific to quality-of-life enhancements in the Duwamish Valley.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

#### Fund community-led projects to improve quality of life.

**ACTION** Continue to provide DROF grants. In 2018, DON will continue to incorporate changes to the application process based on identified areas of opportunity. Release of this community grant making program in future years is contingent upon funding.

Budget \$250,000 (funded)

Depts DON\*

Timeline 3Q/2018

## OPPORTUNITY #22

### Cultural and Arts Events

South Park and Georgetown have strong artist communities as well as ethnically diverse populations. Community members not only take pride in the character, creativity, and resilience of their communities, they also like to celebrate through cultural and arts events that promote social cohesion and economic opportunity. They have requested support from the City to host these kinds of events. The City will proactively engage communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, low-income community members, small merchants, and people of color-led organizations and support these groups' efforts to host cultural and arts events.

#### KEY DELIVERABLE

- Community conversations and/or training sessions.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

#### Connect Duwamish Valley community members and business owners to funding opportunities and other resources.

**ACTION** Provide information, host workshops and training sessions for community members, and/or assist the neighborhood with applying for grants that support cultural and arts events.

Budget Existing staff and funds

Depts ARTS\*, OED, DON

Timeline 2Q/2018 – ongoing



# Mobility & Transportation

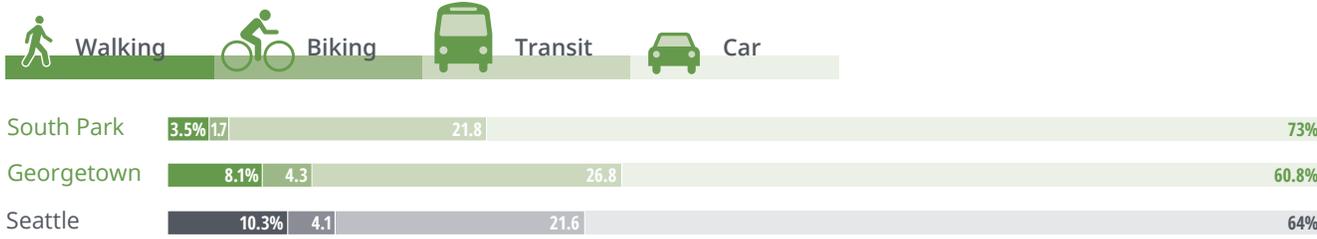
**Georgetown and South Park are adjacent to the Duwamish Manufacturing and Industrial Center (MIC), which supports thousands of living-wage jobs and brings millions of dollars to the regional economy.** The MIC relies on a network of motorized transportation including major and minor highways and freight corridors, train tracks and spurs, port terminals, and an airport. While the transportation network provides necessary motorized access, it also produces impacts and limitations. It is difficult to walk and bicycle within and between these two neighborhoods or to surrounding ones. Bus service has improved, but there are still significant gaps to addressing neighborhood mobility needs.

**The development and improvement of non-vehicular mobility options has been a high community priority for years, especially regarding pedestrian and bicycle infrastructure within and between South Park and Georgetown.** This is evident in many documents, including the *Duwamish Valley Vision Map & Report*, the *South Park Green Space Vision Plan*, the *Georgetown Open Space Vision Framework*, and the *Georgetown Mobility Study*. Recently, community members founded the Duwamish Valley Safe Streets to advocate for increasing safe walking and biking connections in the Valley. Additionally, a growing number of businesses and industries located in the area have focused on improvements to freight mobility to meet their transportation needs in ways that don't conflict with the residential community.

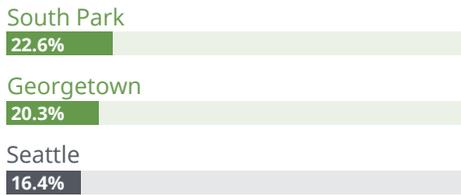
**The opportunities, strategies, and actions in this section intend to achieve a safe, connected, and accessible Duwamish Valley.** They focus on South Park and Georgetown, addressing services and physical improvements that benefit all Duwamish Valley residents and workers, including communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, limited English proficiency individuals, women- and minority-owned businesses, and people of color-led organizations. **As we bring about these improvements to the built environment, it is imperative to prioritize the opportunities, strategies, and actions that will support place-making and anti-displacement (i.e., jobs, youth pathways, and social cohesion) to proactively mitigate the potential effects of gentrification.**

# MOBILITY & TRANSPORTATION IN THE DUWAMISH VALLEY<sup>10</sup>

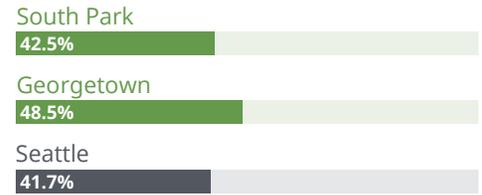
## How Residents Commute



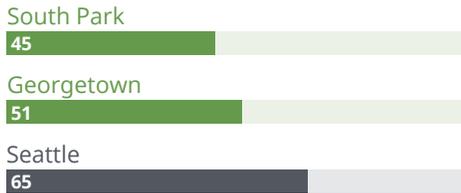
## Households Without a Vehicle



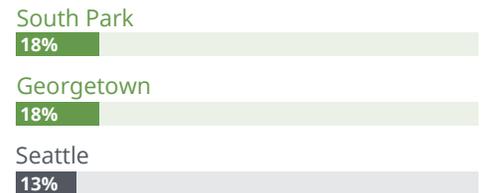
## Working Residents with 30 Minutes or Longer Commute



## Walkability Score (out of 100)



## Adults Not Participating in Any Physical Activity



## Pedestrian Collision Rate (pedestrian collisions divided by population)



## Bicycle Collision Rate (per 100,000 people)



<sup>10</sup> American Community Survey (2011–2015), Seattle-King County Public Health (2010–2014), and Data Seattle - SDOT Collisions (2015)

Sea Mar Fiestas Patrias Parade  
Photo Credit: Terry Grahn





Seattle City Council BUDGET COMMITTEE Public Comment Wednesday, November 1, 2017 - seattlechannel.org

## GOALS

- **Safe connection between Georgetown and South Park that increases access to services and amenities for Duwamish Valley communities.**
- **Improvements to transportation infrastructure that fosters mobility and safety for pedestrian and bicyclists and that allow for existing and future economic activities in the Duwamish Valley.**

## NEAR-TERM ACCOMPLISHMENTS

- **14th Ave. S and S Concord St. Sewer Improvements:** SPU installed a new pipe and drainage structures to increase capacity for stormwater and sewage and reduce flooding in the South Park neighborhood. The new pipe runs under 14th Ave. S, between S Concord and S Donovan streets, and west under S Donovan St. to 12th Ave. S. SPU also installed street improvements along the south side of S Concord St.
- **Bus Service Changes and Improvements:** The City of Seattle funded King County Metro to add trips, adjust schedules, and improve reliability and on-time performance for routes 60, 124, 131, and 132.
- **Area-wide Mobility Improvements:** SDOT undertook the *Georgetown Mobility Study*, a study that identified quick-win improvements (low-cost, high-visibility, such as wayfinding). A larger prioritized list of projects was also produced that could inform the City's future investments in the area.
- **S Michigan St. Improvements:** SDOT repaved S Michigan St., several blocks of Corson Ave. S, and a block of S Bailey St. in 2017. The project also included several curb-ramp and crossing improvements identified in the *Georgetown Open Spaces Vision Framework*. A portion of the project (paving Corson Ave S from the I-5 offramp to S Michigan St.) was delayed and finalized in spring 2018.
- **Sidewalk Assessment:** In 2017, SDOT conducted a condition survey of Seattle's sidewalks, for SDOT's Sidewalk Condition Assessment Project. They released the first public maps in late summer. These web maps will allow for data validation.
- **Airport Way S Signal:** In April 2018, SDOT added a half-signal and crosswalk at S Doris St. and Airport Way S in 2018.
- **Truck Parking:** SDOT scoped work to identify parking issues and solutions in the Design District/Georgetown area.

FUNDING KEY	RACIAL EQUITY OUTCOMES KEY
<ul style="list-style-type: none"> <li><span style="display: inline-block; width: 15px; height: 15px; background-color: #0056b3; margin-right: 5px;"></span> Funded or within existing capacity</li> <li><span style="display: inline-block; width: 15px; height: 15px; border: 1px dashed #0056b3; margin-right: 5px;"></span> Departments support pursuing funding</li> <li><span style="display: inline-block; width: 15px; height: 15px; border: 1px solid #0056b3; margin-right: 5px;"></span> Will need engaging external partners</li> </ul>	<p>The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The <b>BLUE ICONS</b> will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.</p>

# MID-TERM ACTIONS

## OPPORTUNITY #23

### Georgetown-South Park Connection

There is not a safe, continuous walking or bicycling route between Georgetown and South Park; making such a connection is one of the highest community priorities identified through engagement activities such as the *Georgetown Open Spaces Vision Framework*, DVP community engagement, and the *Georgetown Mobility Study*. The 2018 City budget provides \$600,000 to develop 30% of the connection's design.

#### KEY DELIVERABLES

- 30% design of the Georgetown-South Park Connection.
- Implementation plan and funding strategy.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

**Prioritize design and planning of pedestrian, bicycle, and water connection improvements related to the Georgetown-South Park connection.**

<p><b>ACTION</b> Develop an implementation plan for the Georgetown-South Park connection that identifies next steps and potential funding sources.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> SDOT*, OSE, OPCD, SPR  <b>Timeline</b> 2Q/2018</p>
<p><b>ACTION</b> Establish a City working group to coordinate implementation efforts to improve the connection between Georgetown and South Park. Report on progress to community members at key milestones and through existing outreach and communication tools.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> SDOT*  <b>Timeline</b> 2Q/2018</p>
<p><b>ACTION</b> The 30% design will consider:</p> <ul style="list-style-type: none"> <li>• <b>Public health improvements</b> by collaborating with Public Health - Seattle &amp; King County on a racial equity toolkit.</li> <li>• Maximizing opportunities for <b>tree planting and green stormwater infrastructure</b> (GSI).</li> <li>• Including destination areas that improve/increase <b>access to healthy food</b> in design and constructions (e.g., potential Farmers Market).</li> <li>• Prioritizing <b>connections and accessibility to community amenities, cultural anchors, and business districts</b> (e.g., food banks, libraries, community centers).</li> <li>• Including <b>signage and wayfinding in different languages</b>.</li> </ul>	<p><b>Budget</b> \$600,000 (secured)  <b>Depts</b> SDOT*, PHSKC, SPU, SPR, SCL, OSE, OPCD  <b>Timeline</b> 4Q/2018</p>
<p><b>ACTION</b> The DVP will work with departments during the design process to <b>pursue multiple benefits that support the program's Racial Equity Outcomes</b> including:</p> <ul style="list-style-type: none"> <li>• Maximizing <b>educational opportunities</b> (e.g., climate change, green infrastructure, stormwater, history of the area).</li> <li>• Consider <b>improvements to Gateway Park North (Georgetown) and Gateway Park South (South Park)</b> to increase shoreline recreation and water connectivity between the neighborhoods.</li> <li>• <b>Supporting early activation</b> (e.g., events and programming) <b>at the key locations and amenities in Georgetown and South Park</b> (e.g., Georgetown Steam Plant, The Flume, Georgetown Urban Farm and Food Forest, South Park Plaza) to promote use of path.</li> </ul>	<p><b>Budget</b> TBD (Final design not yet scoped, not funded, will require City and non-City funds)  <b>Depts</b> OSE*  <b>Timeline</b> 4Q/2018</p>



## STRATEGY 2:

### Construction of community-defined pedestrian, bicycle, and water connection improvements between Georgetown and South Park.

**ACTION** Share City funding opportunities with community for planning, design, and construction of smaller elements of the improvements.

**Budget** Existing staff and funds

**Depts** DON\*, SDOT

**Timeline** TBD (project not scoped)

**ACTION** Maximize opportunities to use 1% for Arts funds, with an emphasis on reinforcing the values, cultures, and traditions of Georgetown and South Park (e.g., history of Slip 4 re: Duwamish Tribe).

**Budget** TBD (project not fully scoped, not funded, will require City funds)

**Depts** ARTS\*, SDOT

**Timeline** TBD (project not scoped)

**ACTION** Partner with community to identify and secure non-City funds for planning, design, and construction of smaller elements of the improvements.

**Budget** TBD (project not scoped, not funded, will require City and non-City funds)

**Depts** SDOT\*, OSE, DON

**Timeline** TBD (project not scoped)

## OPPORTUNITY #24

### Drainage and Street Improvements

In the coming years, the City will invest millions of dollars in street, drainage, and water quality improvements to address specific needs in South Park. There is an opportunity to communicate the benefits of these overall investments and to engage stakeholders in the street reconstruction to maximize its outcomes in ways that deliver on multiple priorities of local businesses and residents.

#### KEY DELIVERABLES

- Drainage and conveyance improvement plans.
- Street improvement plans.
- Inclusive community engagement events.

#### RACIAL EQUITY OUTCOMES



## STRATEGY 1:

### Meaningfully engage residents and industries in projects design to ensure implementation meets interested stakeholders' needs.

**ACTION** Engage businesses and residents in design of surface street improvements, such as: trees, sidewalks, art, etc.

**Budget** Surface street and drainage and conveyance improvements: \$20 million (secured)

**Depts** SDOT\*, SPU, DON, OSE

**Timeline** TBD

**ACTION** Leverage the engagement for drainage and street improvements to include provide information about the EnviroStars program and green business assistance. EnviroStars links businesses to local environmental programs and incentives that can help them take green actions and get recognized for it.

**Budget** Existing staff and funds

**Depts** OED\*, SDOT

**Timeline** TBD

## OPPORTUNITY #25

# Mid-Term Improvements to 8<sup>th</sup> Ave. S between East Marginal Way S and Gateway Park North in Georgetown

Gateway Park North is Georgetown's only waterfront park, and it is difficult to get to. Better access to the Duwamish River is a strong community priority identified in the *Georgetown Open Space Vision Framework* and the *Georgetown Mobility Study*. The intersection of 8th Ave. S, East Marginal Way S, and S Myrtle St. is a *Bike and Pedestrian Safety Analysis* location, and a portion of the corridor is included in the *Pedestrian Master Plan* Priority Investment Network. Seattle Department of Transportation (SDOT), with funding assistance from the Seattle Parks Foundation and Office of Planning & Community Development (OPCD), has begun conceptual design for lower-cost improvements and associated drainage improvements that will increase safe access along the street and to the park. SPR will be undertaking further park design and construction when funding becomes available.

### KEY DELIVERABLE

- Low-cost sidewalk and drainage improvements.

RACIAL  
EQUITY  
OUTCOMES



### STRATEGY 1:

## Identify low-cost improvements to improve pedestrian safety along 8<sup>th</sup> Ave. S in Georgetown

**ACTION** Complete conceptual (10% +/-) design of low-cost improvements to improve pedestrian safety and access to the Duwamish River.

**Budget** Existing staff and funds

**Depts** SDOT\*, OSE, OPCD, SPR

**Timeline** 2Q/2018

**ACTION** Provide technical assistance for community grant applications to implement improvements in coordination with improvements to Gateway Park North.

**Budget** Existing staff and funds

**Depts** SDOT\*, DON, OPCD, SPR

**Timeline** 2Q/2018 – ongoing

## OPPORTUNITY #26

# Georgetown Mobility Study Implementation

In response to comments from the Georgetown community voiced during the development of the *Seattle Freight Master Plan*, SDOT evaluated street improvements to increase safety and health and to improve conditions for people walking, biking, and driving. Through an inclusive community engagement process, Georgetown residents, workers, and businesses made recommendations for transportation and safety enhancements in the neighborhood. The project built on recently completed community work such as the *Georgetown Open Space Vision Framework*, and it adopted citywide freight, pedestrian, bicycle, and transit mobility plans. Project outreach and engagement gave people several ways to participate, including direct survey interviews, community-based clinics, web surveys, and public work sessions.

### KEY DELIVERABLES

- Design and construction plans for multiple projects.
- Funds for individual projects' implementation.

RACIAL  
EQUITY  
OUTCOMES



**STRATEGY 1:**

**Implement priority projects identified by Georgetown community members in the Georgetown Mobility Study.**

**ACTION Identify funding sources to implement priority projects.** In the next five years, SDOT intends to make the following improvements:

- Large vehicle parking study to optimize the ROW.
- New crosswalk at Corson Ave. S and S Willow St.
- Crossing improvement at Ellis Ave. S and S Warsaw St.
- UPRR crossing improvements at Corson Ave. S, S Carstens Pl., S. Lucille St, S Homer St. and S Doris St.
- Pedestrian improvements along 16th Ave. S, near the South Park bridge.
- Citywide assessment projects.
- Pedestrian crossing at 13th Ave. S / S Bailey St. and Stanley Ave. S.

**Budget** TBD (projects not scoped, not funded, will require City and non-City funds)

**Depts** SDOT\*

**Timeline** TBD (projects not fully scoped, individual projects will proceed as opportunity and funding allows)



**ACTION Create a preliminary design for the S Michigan St./Corson Ave. S/S Bailey St. intersection with pedestrian and freight safety improvements** to better connect these two areas of the neighborhood.

**Budget** Conceptual design is underway. Cost to construct is TBD

**Depts** SDOT\*

**Timeline** TBD



**OPPORTUNITY #27**

**Pedestrian Improvements to 8<sup>th</sup> Ave. S, between S Sullivan St. and S Southern St. in South Park**

In 2016, SDOT installed a temporary walkway on 8th Ave. S in South Park to address safety concerns related to damaged sidewalks. The project took an innovative approach: it used part of the roadway for a walkway, allowing for parking and addressing safety concerns, while saving the big leaf maple trees damaging the sidewalk. The latter was an important consideration raised by community members due to the benefits these trees provide in terms of air quality, greenery, shade, etc. In 2018, SDOT will explore permanent solutions to the walkway that reflect community input.

**KEY DELIVERABLE**

- Permanent walkway.

**RACIAL EQUITY OUTCOMES**



**STRATEGY 1:**

**Design and plan a permanent walkway along 8th Ave. S**

**ACTION Coordinate with other City projects to engage community members in the project design and plan.**

**Budget** Existing staff and funds

**Depts** SDOT\*

**Timeline** 2Q – 4Q/2018



**ACTION Design and plan a permanent solution for 8th Ave. S (between S Southern St. and S Sullivan St.) to replace the existing in-street painted walkway.** Retention of the existing grand maple trees will be a key component of the permanent walkway.

**Budget** \$1 million (funded)

**Depts** SDOT\*

**Timeline** 4Q/2020





# Economic Opportunity & Jobs

**The Duwamish Valley is immensely important to the economic prosperity of Seattle and the surrounding region.** Its working waterfront supports the Port of Seattle. In addition, the Duwamish Manufacturing and Industrial Center (MIC) is located in the Valley and functions as one of the city's principal industrial areas. In 2015, it supported more than 42,000 industrial jobs, representing 40% of citywide industrial employment. Over 70% of these jobs require a high school diploma or no diploma at all.<sup>11</sup> The two local merchant associations and other community-based groups also host arts and cultural events year-round to celebrate the Valley's history, cultures, and neighborhood characters. These events attract thousands of visitors and support living-wage jobs and stimulate economic opportunity.

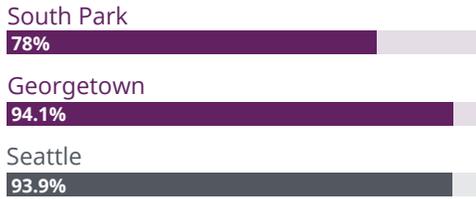
But the regional prosperity is not benefiting all Duwamish Valley community members equitably, and many people in these historically affordable neighborhoods are experiencing increasing displacement pressure. See graphics on the page 60. Increasing income, access to jobs, and youth pathways are important anti-displacement strategies that were also priorities expressed in the development of the *Equity & Environment Agenda*. Additionally, in the *Duwamish Valley Vision Map & Report*, community members clearly expressed the importance of maintaining the industrial land base while encouraging cleaner industry and increasing opportunities for local jobs. Residents also envision thriving and diverse business districts in proximity to their neighborhoods.

In upcoming years, the City will invest millions of dollars in the Duwamish Valley. The DVP began to explore how these investments—in infrastructure and other neighborhood improvements—could support economic opportunity and jobs. The opportunities, strategies, and actions in this section intend to ensure that Duwamish Valley residents and workers, especially communities of color, immigrants, refugees, Native peoples, people with low incomes, youth, and limited English proficiency individuals, women- and minority-owned businesses, and people of color-led organizations, have equitable access to economic opportunity and jobs resulting from City projects, investments, training, funding, and support programs.

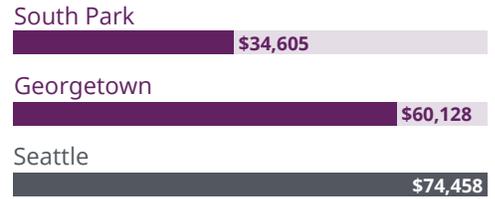
<sup>11</sup> <http://www.seattle.gov/Documents/Departments/economicDevelopment/20171114%20Industrial%20Lands%20Land%20Use%20and%20Employment%20Study.pdf>

# EDUCATION, EMPLOYMENT, & INCOME<sup>12</sup>

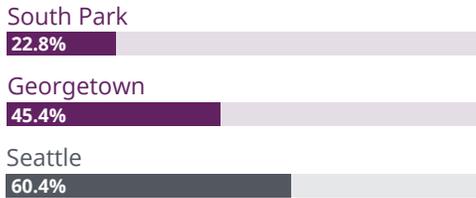
## High School Graduate or Higher



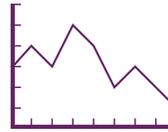
## Median Household Income



## Bachelor's Degree or Higher



## Unemployment Rate



## GOALS

- **Reduced poverty rates for incumbent residents in the Duwamish Valley.**
- **Increased local access to contracting and jobs in the Duwamish Valley.**
- **Increased support to existing and emerging small businesses in the Duwamish Valley.**

## NEAR-TERM ACCOMPLISHMENTS

- **Neighborhood Business District Support:** OED granted funds to the South Park Merchant Association and Georgetown Merchant Association to support business and property owners to organize around a common vision for their district and attract investment. The total amount granted in 2017 and early 2018 is \$107,500.
- **Business Development Accounts:** OED collaborated with Mercy Corps Northwest to help South Park entrepreneurs obtain funds to start or expand their enterprises through Business Development Accounts (BDA). The program gives businesses a powerful boost by matching their savings eight-to-one. The saving goal is \$500 matched with \$4,000 in grant money, for a total of \$4,500.
- **Catalyst Project:** DON awarded \$46,000 to Catalyst to work with South Park businesses and property owners to find tenants that fit with the community's desires and needs.
- **Marijuana Shops:** City of Seattle shut down several illegal marijuana businesses in 2016.

<sup>12</sup> American Community Survey (2012–2016)

# MID-TERM ACTIONS

## OPPORTUNITY #28

### Increase Local Access to Contracting and Jobs in the Duwamish Valley

In 2015, the City created a priority hire program for City public works construction projects of \$5 million or more. For City-funded construction projects, the Priority Hire Program prioritizes the hiring of women, people of color, and others with social and economic disadvantages who live in economically distressed areas. Accessing jobs has long been a priority for Duwamish Valley community members, particularly people of color, immigrants, refugees, Native peoples, and youth who have benefited less from the region's growing prosperity.

The City will make significant investments in the Duwamish Valley in the coming years. Through their review of the project inventory and during the development of this *Action Plan*, the DAT identified initial opportunities to advance workforce development and employment opportunities as part of the City's projects, contracts, and investments in the Duwamish Valley. Working within contracting regulations, current programs, and City policy framework, the intent is to improve workforce equity; increase local access, awareness, and skills to secure contracts and jobs in the Duwamish Valley; and to expand partnerships that better connect local community members, workers, and businesses to regional prosperity.

The strategies below are tightly aligned with the *Equity & Environment Agenda* and the DVP's racial equity outcomes related to Economic Opportunity & Jobs; they identify initial steps to coordinate across projects in the Duwamish Valley. As work progresses through 2018, the DVP anticipates identifying specific actions, lead departments, budget needs, and related outcomes.

#### KEY DELIVERABLES

- Master list of public contracting and purchasing opportunities in the Duwamish Valley, as well as the related disciplines or business opportunities.
- List identifying existing businesses owned by residents or located within the neighborhoods that offer goods and services matching the upcoming contracting and purchasing opportunities.
- Clear plan for implementing coordinated efforts to ensure awareness and equitable access to potential jobs and contracts for local firms and workers, using these lists.
- Report on the direct and indirect economic development impacts, including contracts with businesses owned by residents or located within the neighborhoods, hiring of residents, and overall increased awareness of and participation in apprenticeship and training opportunities.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

### Assess presence of existing businesses in the Duwamish Valley, including women- and minority-owned businesses (WMBEs).

**ACTION** Determine if there are opportunities to support businesses development where appropriate. Review existing contracting databases and business licenses exploring other sources to identify local businesses to the extent feasible. Include these businesses in all outreach about upcoming contracting opportunities and scopes, as appropriate.

Budget TBD

Depts Multiple

Timeline TBD



#### FUNDING KEY

- Funded or within existing capacity
- Departments support pursuing funding
- Will need engaging external partners

#### RACIAL EQUITY OUTCOMES KEY

The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The **BLUE ICONS** will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.

**STRATEGY 2:**

**Maximize opportunities for local hiring and WMBE inclusion in upcoming City-led projects.**

<p><b>ACTION</b> Identify the upcoming contracts, scopes of work included, and estimated timelines of contracting and employment opportunities for City-led projects.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> Multiple  <b>Timeline</b> TBD</p>
<p><b>ACTION</b> Review contracting type and applicable social equity programs, including Priority Hire for construction projects and WMBE inclusion. This will enable the City to identify which contracting opportunities are available and what scopes of work will be needed. It will also help contractors, local businesses, and potential workers understand and access future contracting opportunities.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> Multiple  <b>Timeline</b> TBD</p>
<p><b>ACTION</b> Pilot approach in planned improvements in City-owned buildings in South Park: South Park Neighborhood Center, South Park Library, and South Park Community Center; whenever possible, improvements will reinforce local community character, cultural diversity, and values.</p>	<p><b>Budget</b> \$190,000 (estimate)  <b>Depts</b> OSE*, FAS  <b>Timeline</b> 3Q/2018 (SPNC); 4Q/2018 (SPL); TBD (SPCC)</p>
<p><b>ACTION</b> Maximize Priority Hire outcomes on large capital projects and outcomes for other workforce equity programs, as applicable.</p>	<p><b>Budget</b> TBD  <b>Depts</b> Multiple  <b>Timeline</b> 2Q/2018 – ongoing</p>

**STRATEGY 3:**

**Explore ways to develop career pathways to local living wage jobs.**

<p><b>ACTION</b> Develop a consolidated list of apprenticeship programs and other training and career pathways that relate to the anticipated scopes and expected trades associated with upcoming projects in the Duwamish Valley.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> OED*  <b>Timeline</b> 4Q/2018</p>
<p><b>ACTION</b> Map 2017 youth internships (2000) and support growth of internships and employer participation in the Duwamish Valley for 2018 placement.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> OED*  <b>Timeline</b> 2Q/2018</p>
<p><b>ACTION</b> Pursue targeted and direct outreach to members of low-income communities in the Duwamish Valley about these career opportunities. Targeted outreach could focus on using trusted community members and organizations to do in-language outreach to respective communities. On applicable construction projects, this outreach can coordinate with the City's Priority Program outreach and jobs coordination efforts.</p>	<p><b>Budget</b> Existing staff and funds  <b>Depts</b> Multiple  <b>Timeline</b> 4Q/2018 – ongoing</p>
<p><b>ACTION</b> Collaborate with external partners to develop new careers pathways for these scopes, as appropriate, to benefit low-income community members including people of color, immigrants, refugees, Native peoples, youth, and limited English proficiency individuals.</p>	<p><b>Budget</b> TBD  <b>Depts</b> OSE*, OPCD, FAS, OED  <b>Timeline</b> 4Q/2018 – ongoing</p>

**ADDITIONAL OPPORTUNITIES TO BE CONSIDERED INCLUDE [STRATEGY 2 AND 3]**

Urban forestry; South Park Community Center site plan and implementation; Georgetown Off-Leash Area; Georgetown-South Park connection; drainage and street improvements; Duwamish Technical Training Center; Water Quality facility; South Park pump station; Duwamish River cleanup; oil heat conversion; weatherization; energy efficiency and energy conservation efforts (Building Tune-Ups and Benchmarking); and EV charging stations installation.



Photo Credit: Terry Grahn



Photo Credit: Tom Reese

## OPPORTUNITY #29

### Duwamish Technical Training Center

Seattle City Light (SCL) will develop a state-of-the-art, LEED Gold Technical Training Center (DTTC) in the Duwamish Valley to provide an educational space for classroom instruction and field experience training opportunities for both entry-level and seasoned SCL service workers. The DTTC will have three components: 1) a classroom building and outdoor training yard; 2) on-site wetland mitigation, which will provide approximately four acres of habitat similar to historic conditions on the Duwamish River; and 3) a walking trail and educational amenities. SCL is also considering community access to classroom space after hours, provided there is a partner to handle the logistics. This project is on hold for at least six years due to SCL budgetary constraints.

#### KEY DELIVERABLES

- Design and construction plan.
- Funds for project construction.
- Community education opportunities.
- Jobs and training opportunity for community members.

**RACIAL  
EQUITY  
OUTCOMES**



#### STRATEGY 1:

**Prioritize community-identified needs that reinforce community values, cultures, and traditions.**

**ACTION** Prioritize the following community-identified needs during project design, planning, and construction of the project:

- Increase/improve open space and access to nature and the Duwamish River.
- Establish regular after-hours access to classroom/space for community meetings and events.
- Environmental/habitat restoration elements in building design, planning, and construction.
- Arts reflecting the character and/or history of the Duwamish Valley.
- Hire local artists to design and implement these.
- Bicycle access.
- Electric vehicle (EV) charging infrastructure.

**Budget** TBD (not yet scoped, not funded, will require City funds)

**Depts** SCL\*, SPR

**Timeline** TBD (project not yet scoped)

**STRATEGY 2:**

**Integrate substantive community-oriented education opportunities into the project’s habitat restoration component.**

**ACTION** Work with Concord International Elementary School staff to develop environmental education (i.e., wetlands and salmon) that benefits local children and youth.

**Budget** TBD (not yet scoped, not funded, will require City funds)

**Depts** SCL\*

**Timeline** TBD (project not yet scoped)

**ACTION** Develop ongoing community partnerships with Cedar River and Skagit Environmental Learning Centers to integrate the site’s habitat restoration into educational components; make educational components accessible to local youth of color.

**Budget** TBD (not yet scoped, not funded, will require City funds)

**Depts** SCL\*

**Timeline** TBD (project not yet scoped)

**STRATEGY 3:**

**Pursue opportunities to maximize local jobs, training, and economic mobility.**

**ACTION** Consider partnerships where SCL site offers training for other contractors and utilities to expand the benefits the DTTC will provide to local residents and people of color.

**Budget** Existing staff and funds

**Depts** SCL\*

**Timeline** TBD (project not yet scoped)

**ACTION** Develop partnerships with other technical training programs, such as those offered at South Seattle College, to maximize benefits and employment opportunities for local apprentices.

**Budget** Existing staff and funds

**Depts** SCL\*

**Timeline** TBD (project not yet scoped)

**ACTION** Hire local senior docents to conduct wetland training and other environmental education.

**Budget** TBD (not yet scoped, not funded, will require City funds)

**Depts** SCL\*

**Timeline** TBD (project not yet scoped)

**OPPORTUNITY #30**

**Support for Small Merchants**

South Park and Georgetown communities are known for their entrepreneurial spirit. Small businesses provide economic opportunity for immigrant, refugee, and low-income individuals, which is important because equitable access and the long-term sustainability of entrepreneurial opportunities help drive equitable development. To further support economic opportunity and jobs creation, the City will provide assistance for equitable access to City resources, per the requests of community members and small merchants.

**KEY DELIVERABLE**

- Assistance to access resources.

**RACIAL EQUITY OUTCOMES**



**STRATEGY 1:**

**Connect Duwamish Valley small merchants and community members to existing City resources.**

**ACTION** Outreach to Georgetown and South Park small merchants to understand their priorities and challenges. Provide awareness about the City’s business assistance programs such as: business consulting services, trainings, financing, lease education, problem solving, and more.

**Budget** Existing staff and funds

**Depts** OED\*

**Timeline** 4Q/2018



Georgetown Honk Fest  
Photo Credit: Joe Mabel



Hazardfactory Power Tool Drag Race  
Photo Credit: Adam Phillips

## OPPORTUNITY #31

### Georgetown as an Arts and Cultural District

Georgetown is a haven for local artists, and community members want to keep it this way. The City's Arts and Cultural District Program supports creating districts that help ensure that the organizations and individuals giving unique neighborhoods their verve remain healthy and vibrant for future generations. To nurture and protect the presence of arts and culture in the neighborhood, the Office of Arts and Culture (ARTS) is working with Georgetown neighborhood organizers to assemble a coalition of cultural constituents in order to acquire Cultural District designation.

In addition, ARTS will release the guidelines for redesigned and expanded funding opportunities to support physical cultural spaces in our communities based on recommendations from an extensive Racial Equity Toolkit analysis. These funds will expand the distribution of resources and will focus on the needs of those who haven't previously had access to space.

#### KEY DELIVERABLES

- Training sessions.
- Assistance to access resources.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

**Connect Georgetown artists and community members to existing City resources to maintain and grow their artistic culture and character.**

**ACTION** Meet with representatives from Georgetown to provide information and training sessions to discuss their interest for a Cultural District designation.

**Budget** Existing staff and funds

**Depts** ARTS\*

**Timeline** 1Q/2018 – ongoing

**ACTION** Assist the neighborhood with applying for grants that support arts and culture, including new funding opportunities that support physical cultural spaces.

**Budget** Existing staff and funds

**Depts** ARTS\*

**Timeline** 3Q/2018



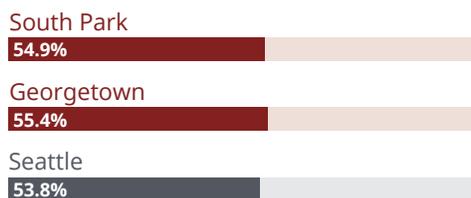
# Affordable Housing

**Resilient communities have called the Duwamish Valley home since time immemorial—from the fishing and winter campgrounds of the Duwamish Tribe to the first European settlers in the Pacific Northwest, and up through the people living in it today.** The South Park and Georgetown neighborhoods are both older than Seattle itself and have supported residential communities within the city of Seattle for well over a century. Some families in Georgetown have been there for five generations. Both neighborhoods have long provided—and to a degree continue to provide—affordable housing options for long-time residents as well as new low-income residents and immigrant and refugee neighbors. In 2007, the *Seattle Post-Intelligencer* reported that the 98108 zip code (which includes South Park and Georgetown) was the last remaining area in Seattle where housing prices were affordable for families earning less than the median income.

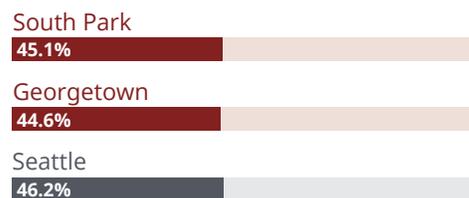
As community members talk about their hopes for neighborhood improvements, they quickly share their concerns about how hard it is to find affordable housing and commercial spaces. They also add their worries that Seattle’s rapid growth, as well as the very improvements they want for their neighborhoods, could make it harder for them to stay in place. Currently, 55% of South Park and 37% of Georgetown renters, spend more than 35% of their income on rent (see data on page 67). Historically, there has not been a non-profit or community-based group focused on affordable housing and commercial spaces. Recognizing this gap, a group of Latinx women has been coming together since 2017 to build community capacity on this specific topic. Through an ongoing partnership with OH and OPCD, the emerging Duwamish Valley Affordable Housing Coalition advocates and works toward affordable housing and commercial spaces, equitable development, and anti-displacement.

# HOME OWNERSHIP & HOUSING COSTS<sup>13</sup>

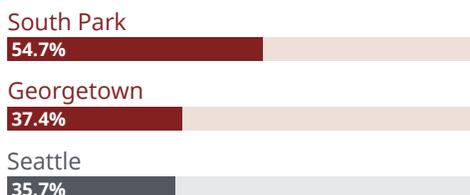
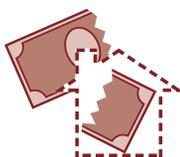
## Renter



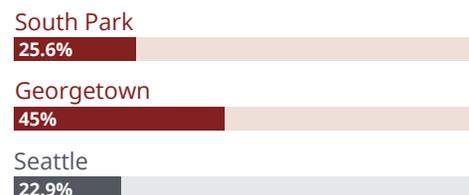
## Owner



## Renter-occupied Housing Units with Gross Rent 35%+ of Household Income



## Owner-occupied Housing Units with a Mortgage whose Selected Monthly Costs are 35%+ of Household Income



The opportunities, strategies, and actions in this section intend to ensure that City policies and investments in the Duwamish Valley proactively stabilize the incumbent communities and prevent displacement risk so that Duwamish Valley residents and workers, especially communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, people with low incomes, women- and minority-owned businesses, and people of color-led organizations who have already been displaced or face displacement, can directly benefit from the outcomes of this *Action Plan* and prosper in place.

## GOALS

- **Strong local community organization that has the expertise and capacity to pursue affordable housing and anti-displacement strategies in the Duwamish Valley.**
- **Stabilize incumbent low-income renters and homeowners to prevent displacement in the Duwamish Valley.**
- **Pursue additional opportunities for permanent affordable housing for low-income households in the Duwamish Valley.**

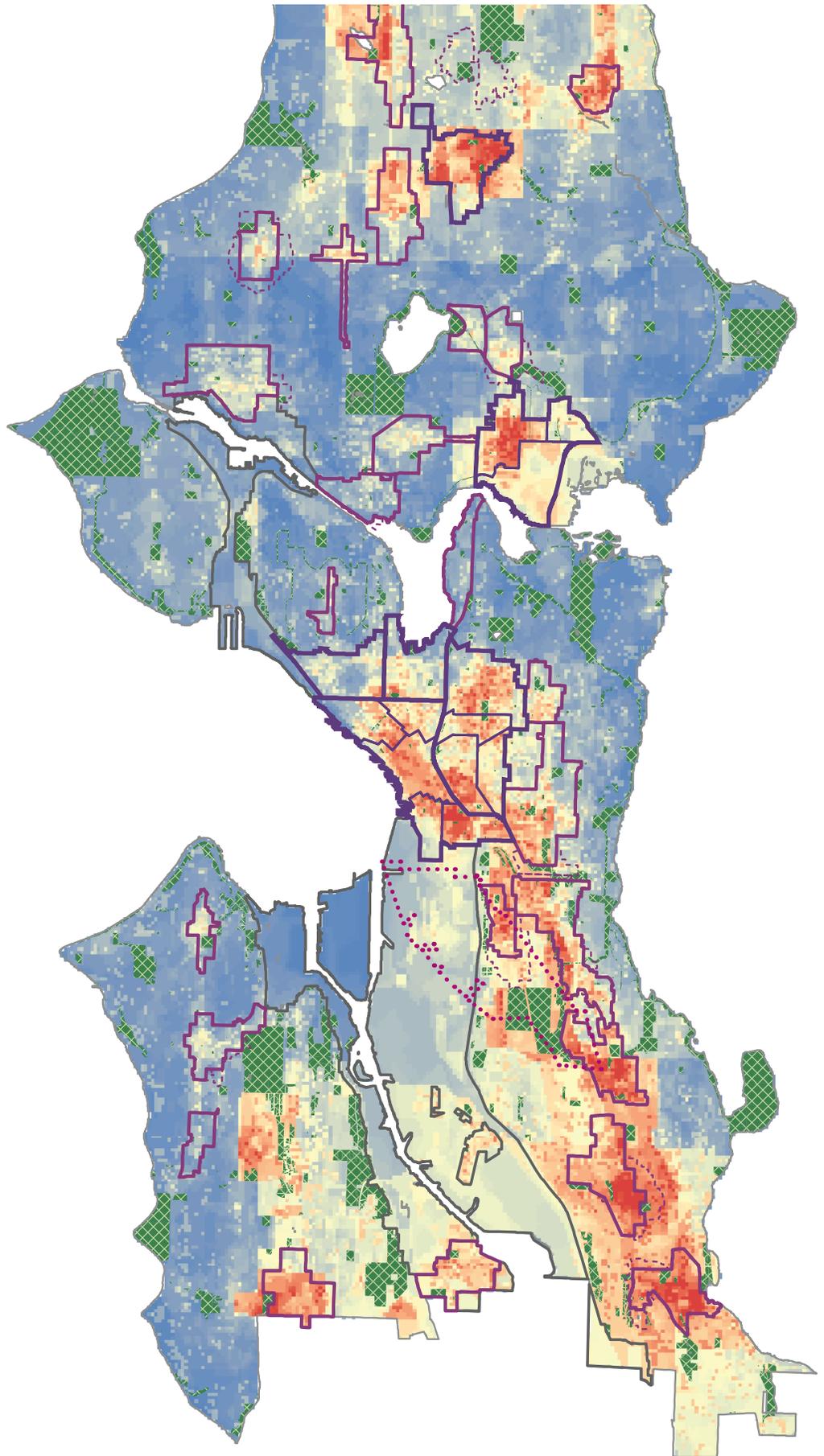
## NEAR-TERM ACCOMPLISHMENTS

- **Connecting Renters and Home Owners to Resources:** DON granted \$43,000 to the South Park Information and Resource Center (SPIARC) to apply community organizing strategies to improve the connection between renters/owners to existing resources. The promotores model will focus on outreach to low-income communities and communities of color in the Duwamish Valley.
- **Affordable Housing Preservation:** In 2017, Mayor Durkan announced OH will fund the Low Income Housing Institute to preserve Martin Court, which will support 41 homeless couples and individuals.

<sup>13</sup> American Community Survey (2012–2016)

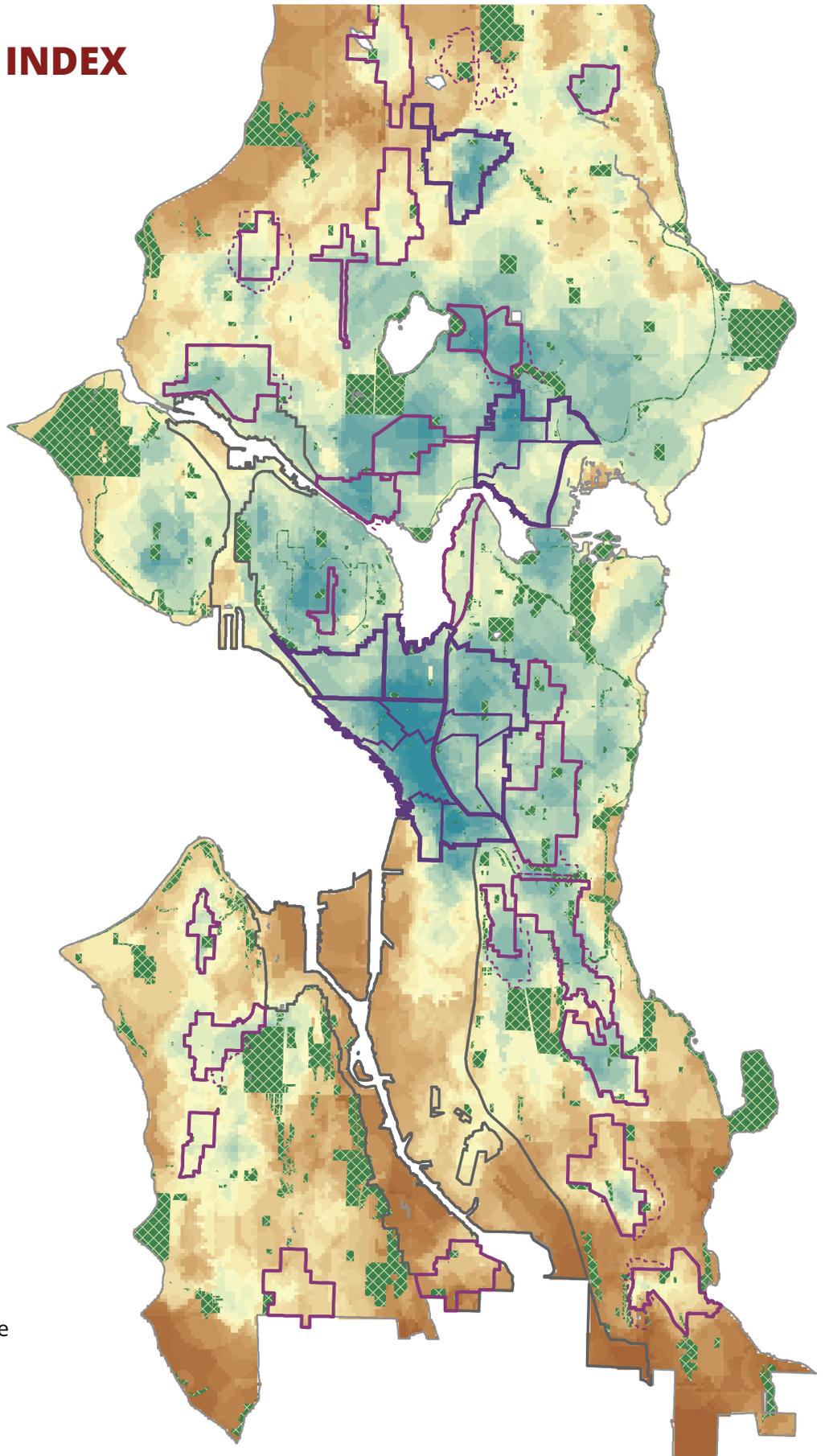
# DISPLACEMENT RISK INDEX

The Growth & Equity Analysis combines data about demographics, economic conditions, and the built environment. The analysis integrates these indicators into composite indices of displacement risk and access to opportunity. The displacement risk index identifies areas of Seattle where displacement of marginalized populations is more likely to occur.



# ACCESS TO OPPORTUNITY INDEX

The access to opportunity index identifies disparities in marginalized populations' access to some key determinants of well-being.



# MID-TERM ACTIONS

## OPPORTUNITY #32

### Duwamish Valley Affordable Housing Coalition

Until recently, there was limited community capacity to advocate for the shared South Park and Georgetown priority of housing affordability. Many people expressed concern that efforts to improve their neighborhood might also increase housing prices, especially as communities of color and non-English speaking community members face barriers to engaging in zoning decision-making. Responding to these concerns, South Park and Georgetown community members (all women, and primarily Latinx) recently convened the Duwamish Valley Affordable Housing Coalition to work on affordable housing and anti-displacement. They “...envision a neighborhood that continues to sustain the economic, ethnic, and cultural diversity of those who have historically made their home here. To this end [they] seek development that benefits the most vulnerable groups, first and foremost.” The City will support the Coalition as they identify community needs and solutions, including features of housing livability such as intergenerational connection, large intergenerational families, community gathering, children, energy efficiency, and environmental benefits.

#### KEY DELIVERABLES

- Community coalition working on affordable housing and anti-displacement strategies.
- Application for Equitable Development Implementation funds.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

### Support an emerging group of South Park and Georgetown community members working on affordable housing efforts.

**ACTION** Fund and support the Coalition to identify strategies and opportunities to preserve and increase affordable housing in the Duwamish Valley.

For example, the City will support the Coalition by:

- Connecting them to other advocates and affordable housing experts and resources.
- Helping them clarify goals.
- Increasing their organizational capacity.
- Helping them apply for Equitable Development Implementation funds that could help preserve and increase affordable housing and community-supportive services or support other anti-displacement strategies.

**Budget** \$40,000 (secured)

**Depts** OH\*, OPCD\*

**Timeline** 1Q – 4Q/2018

#### FUNDING KEY

- Funded or within existing capacity
- Departments support pursuing funding
- Will need engaging external partners

#### RACIAL EQUITY OUTCOMES KEY

The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The **BLUE ICONS** will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.



Photo Credit: Tom Reese

### OPPORTUNITY #33

## Invest City Resources to Preserve Existing and Increase Access to Affordable Housing

The Duwamish Valley neighborhoods of South Park and Georgetown face high displacement risk as the Seattle real estate market drives up prices; efforts to improve these neighborhoods may increase this pressure. The Office of Housing (OH) will target resources from new and ongoing programs for low-income households in the Duwamish Valley. Some of the strategies and tools OH uses include:

- Funding affordable housing: OH invests in affordable housing development—funds from the Seattle Housing Levy and development payments leverage other public and private funds to build hundreds of homes each year.
- Incentivizing affordable housing: OH manages City programs and policies that create affordable housing through incentives (e.g., multifamily tax exemption, incentive zoning, and mandatory housing affordability). OH also provides oversight and compliance services.
- Weatherizing and repairing homes: Low-income homeowners and renters can receive free or low-cost weatherization improvements. Low-income homeowners can also access loans and grants for critical home repairs.
- Providing homeownership assistance: OH provides funding for down payment assistance loans and invests in permanently affordable homeownership opportunities for first-time low-income homebuyers.

The City will continue to invest resources to preserve and increase existing access to affordable housing in South Park and Georgetown in ways that benefit incumbent community members, including people of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes.

#### KEY DELIVERABLES

- Home repair loans and/or grants for low-income homeowners.
- Improved existing affordable housing for low-income renters and homeowners.
- Increased stock of affordable housing for low-income renters and homeowners.

RACIAL  
EQUITY  
OUTCOMES



**STRATEGY 1:**

**Deploy resources to proactively stabilize the community.**

**ACTION** Provide low-cost home repair loans, grants, and energy efficiency services to help low-income homeowners to upgrade their homes and avoid displacement.

**Budget** Applications will be considered and funded within existing program funds

**Depts** OH\*

**Timeline** TBD

**ACTION** Invest City resources to help recapitalize and preserve existing subsidized affordable housing.

**Budget** TBD (application will be considered and funded through Housing Levy funds)

**Depts** OH\*

**Timeline** TBD

**ACTION** Couple rental rehab financing with weatherization and other programs to reduce utility costs.

**Budget** Application will be considered and funded within existing program funds

**Depts** OH\*

**Timeline** TBD

**STRATEGY 2:**

**Deploy tools and programs to increase stock of affordable housing.**

**ACTION** Assist low-income first-time home buyers or invest in homes that will be held as affordable in perpetuity. Assistance could include down payment assistance loans that will be repaid to assist future borrowers.

**Budget** TBD (application will be considered and funded through Housing Levy funds)

**Depts** OH\*

**Timeline** TBD

**ACTION** Preserve affordability in market-rate multifamily housing through targeted implementation of rental rehab financing. Identify existing market-rate rental buildings serving low-income households and offer building owners financing subsidies to both upgrade the properties and lock in affordability.

**Budget** Application will be considered and funded within existing program funds

**Depts** OH\*

**Timeline** TBD

**ACTION** Implement Mandatory Housing Affordability (MHA) to ensure that new development includes affordable homes or contributes to permanent affordable housing; for new development, consider housing livability aspects such as: intergenerational connection, large intergenerational families, community gathering, children, energy efficiency, and environmental benefits.

**Budget** Existing staff and funds

**Depts** OH\*

**Timeline** 4Q/2018 – ongoing



“Estuary,” A sculpture by Christian French and The Equinox Special Projects Team  
Photo Credit: Nicole Kistler





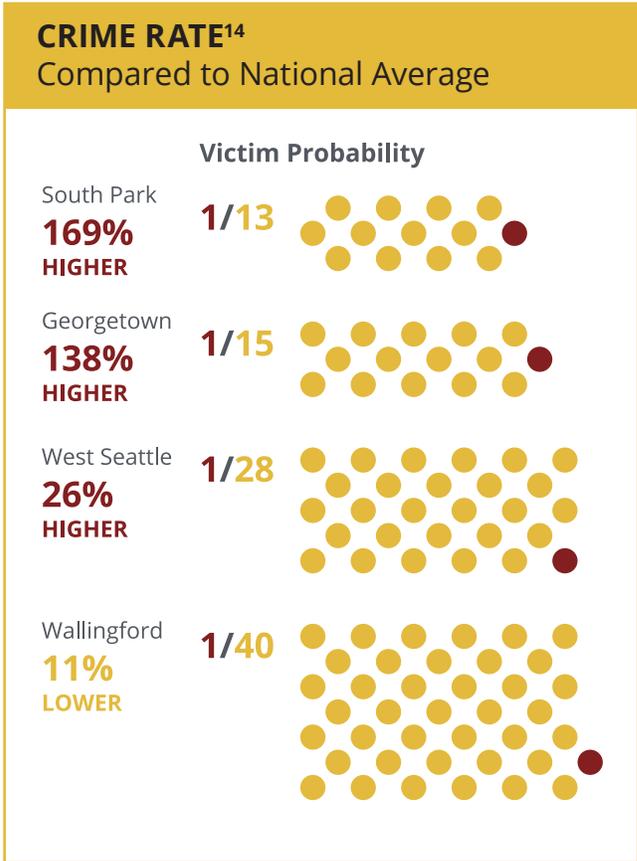
# Public Safety

**South Park and Georgetown are close-knit communities that are bound together by intimate social and cultural ties.** There is a strong neighborhood feeling; everyone knows and looks after each other, and people are as highly supportive of their immigrant, refugee, and unsheltered neighbors as they are of their youth and children. According to the *Duwamish Valley Vision Map & Report*, community priorities and values include, “behaving responsibly with respect to personal impacts on the community and the environment; strengthening community connectedness, communication, and civic engagement; and acting with compassion for neighbors and others in need.” Yet there is a growing concern about public safety—specifically in terms of crime and in being able to walk and bike safely around the neighborhoods. When compared to other neighborhoods in Seattle, one disparity that South Park and Georgetown community members face is that they have a higher risk of being a victim of crime (see graphic on page 74).

In 2017, City Council and the Mayor's Office worked with the South Park community and Department of Neighborhoods (DON) to identify issues and develop the *South Park Public Safety Taskforce: Report & Recommendations*. The report identified three priority areas, each with related recommendations:

- **Building a Strong and Resilient Community**
- **Physical Safety**
- **Investing in Children and Youth**

Currently, City staff and community members continue to work together to leverage existing social assets and address community concerns. In the 2018 budget, City Council provided funding to help implement key report recommendations and requested the launch of a similar effort in Georgetown. The opportunities, strategies, and actions in this section respond to these initiatives in ways that benefit Duwamish Valley residents, workers, and small businesses, with a focus on communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes while proactively mitigating institutional and systemic issues related to over-policing of communities of color and low-income communities, the use of excessive force, and racial profiling.



## GOALS

- **Reduced levels of crime in Georgetown and South Park.**
- **Improved pedestrian and bicyclist safety in the Duwamish Valley.**
- **Improved, ongoing collaboration between Duwamish Valley community members and City departments on public safety issues.**

## NEAR-TERM ACCOMPLISHMENTS

- **Increased Police Presence:** SPD approved overtime for police in South Park in the areas of the Anti-Crime Unit, bike patrols, and vehicle patrols.
- **Problematic Properties:** In October 2017, SDCI successfully vacated a house on S Cloverdale St. and installed an 8-foot fence around the property.
- **Resource Fair:** In November 2017, DON organized a fair at the South Park Community Center that brought resources, staff, training, and support on public safety-related topics.
- **RV Camping and Freight Vehicle Parking:** SDOT reset parking signs at the Georgetown Playfield that were removed by vandals and will be studying freight vehicle parking.
- **Streetscape Improvements:** In 2017, DON granted \$28,300 to Friends of 5th and Cloverdale to engage the community and a landscape architecture consulting team in a design process for streetscape improvements at the intersection of 5th Ave. S and S Cloverdale St.

<sup>14</sup> <http://www.areavibes.com/seattle-wa/south+park/crime/>



Performance by Lucha Libre Volcanica  
Photo Credit: Nicole Kistler

## MID-TERM ACTIONS

### OPPORTUNITY #34 South Park Public Safety Task Force

In 2017, the Mayor’s Office, City Council (Council), and Department of Neighborhoods (DON) convened a task force of South Park stakeholders to formulate recommendations regarding public safety and neighborhood vitality. The task force included small businesses, non-profit organizations, community activists/residents, and community leaders. Seventy-five percent of participants were women and a majority identified as Latinx. The task force completed the *Public Safety in South Park* report with community-identified priorities in September 2017. In response, Council added \$500,000 to the 2018 budget for SDOT to make pedestrian improvements identified by the task force. In March and April 2018, DON launched a community prioritization effort to identify the public safety and street improvements that would be funded with these resources. The actions that will be implemented are described below. Council also added \$75,000 for SPD to hire a South Park Public Safety Coordinator.

#### KEY DELIVERABLES

- South Park Public Safety Coordinator.
- Increased lighting in pedestrian routes and streets.
- Increased lighting in alleys.
- New and improved crosswalks.
- Pedestrian safety signage in busy roadways.
- New sidewalks and wheel stops along several roadways.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1: Build community capacity and increase access to public safety and crime prevention resources.

**ACTION** Hire a multi-lingual South Park Public Safety Coordinator. The Public Safety Coordinator will serve as a liaison between the City and community and will develop and implement culturally-sensitive crime prevention strategies.

Budget \$75,000 (funded)

Depts SPD\*,DON

Timeline 2Q/2018

#### FUNDING KEY

- Funded or within existing capacity
- ▨ Departments support pursuing funding
- Will need engaging external partners

#### RACIAL EQUITY OUTCOMES KEY

The icons show which racial equity outcomes we will work to advance while pursuing each opportunity. The **BLUE ICONS** will help us prioritize actions that are key to achieving our overall environmental justice and anti-displacement goals.

## STRATEGY 2:

### Implement lighting projects to proactively address crime and prevent illegal activities.

#### **ACTION** Implement recommendations from SCL's street lighting analysis:

- LED lighting upgrade on 8th Ave. S and S Thistle; S Rose and S Monroe streets; 12th Ave. S and S Cloverdale St.
- Install pedestrian light near SR 99 onramp.
- Install additional lights on existing poles.

**Budget** LED lighting upgrade: \$25,000 (funded)

SR 99 onramp: \$10,000 (funded)

Other: TBD (project not yet scoped, not funded, will require City funds)

**Depts** SCL\*, SDOT

**Timeline** LED lighting: 2Q/2018

SR 99 onramp: TBD (pending discussions with WSDOT)

Other: 4Q/2018

#### **ACTION** Review and address pedestrian lighting issues in multiple community-identified areas, including:

- Duwamish Bikeway/8th Ave. S Trail.
- SR 99 underdeck lighting upgrades.
- S Cloverdale St., east of SR 99 (South Park Library to Skate Park).
- S Cloverdale St., west of SR 99 (César Chávez Park to bus stop nearby).
- 12th Ave. S stairway.
- 10th Ave. S stairway.

**Budget** 8th Ave. S Trail: \$10,000 (funded)

SR 99 underdeck: Existing staff and funds, pending discussions with WSDOT)

Other: TBD through community prioritization (funded, \$500,000 available to address multiple actions<sup>15</sup>)

**Depts** SCL\*, SDOT

**Timeline** 4Q/2018

#### **ACTION** Add lighting in alleys between:

- S Cloverdale St. and S Donovan St.
- S Cloverdale St. and S Sullivan St.

**Budget** \$65,000 (funded)

**Depts** SCL\*, SDOT

**Timeline** 2Q/2018

<sup>15</sup> \$500,000 is available to address multiple actions



**STRATEGY 3:**

**Implement pedestrian and bicyclist safety projects along S Cloverdale St. and other areas in the neighborhood.**

**ACTION** Improve intersections of 8th and 12th Ave. S and S Cloverdale St.; new crosswalk at 12th Ave. S; upgraded accessible push buttons, signal displays for visibility, and new equipment for better pedestrian responsiveness at 8th Ave. S.

**Budget** \$85,000 (funded)  
**Depts** SDOT\* DON  
**Timeline** 4Q/2018

**ACTION** Install edge-line on S Cloverdale St., under SR 99, close to Concord International Elementary School.

**Budget** \$40,000 (funded)  
**Depts** SDOT\*  
**Timeline** 4Q/2018

**ACTION** Improve intersections of 7th Ave. S and S Cloverdale St.

**Budget** TBD through community prioritization (funded, \$500,000 available to address multiple actions<sup>15</sup>)  
**Depts** SDOT\*, DON  
**Timeline** 4Q/2018

**ACTION** Widen sidewalk under SR 99.

**Budget** TBD through community prioritization (funded, \$500,000 available to address multiple actions<sup>15</sup>)  
**Depts** SDOT\*  
**Timeline** 4Q/2018

**ACTION** Study school beacons on S Cloverdale St. and install based on study results.

**Budget** TBD  
**Depts** SDOT\*  
**Timeline** 4Q/2018

**ACTION** Construct feasible improvements to reduce truck turning encroachment on the sidewalk at the intersection of 14th Ave. S and S Cloverdale St.

**Budget** TBD (project not yet scoped, not funded, will require City funds)  
**Depts** SDOT\*  
**Timeline** 4Q/2018



#### STRATEGY 4:

### Implement traffic calming and pedestrian mobility projects along S Cloverdale St. and other areas in the neighborhood.

**ACTION** Install wheel stops in the following locations:

- 5th Ave. S, from S Cloverdale St. to S Trenton St.
- 5th Ave. S, from S Trenton St to S Concord St.
- 7th Ave. S, from S Trenton St. to S Henderson St.; install a planting strip.

**Budget** \$120,000 (funded)

**Depts** SDOT\*, DON

**Timeline** 3Q/2018

**ACTION** Review Vision Zero data and identify next steps to address concerns in the neighborhood.

**Budget** Existing staff and funds

**Depts** SDOT\*

**Timeline** 3Q/2018

**ACTION** Installing a radar speed on S Cloverdale St., east of SR 99.

**Budget** \$20,000 (funded)

**Depts** SDOT\*, DON

**Timeline** 3Q/2018

**ACTION** Install one block of sidewalk on the south side of S Cloverdale St., between 5th Ave. S and the business park.

**Budget** \$388,000 (funded, community has \$38,000 for conceptual design, SDOT has \$350,000 for construction)

**Depts** SDOT\*

**Timeline** 4Q/2018

#### OPPORTUNITY #35

### Georgetown Public Safety Task Force

As part of the 2018 budget, Council requested that the Executive convene a Public Safety Task Force of Georgetown residents to formulate and report recommendations to Council regarding the neighborhood's public safety and vitality. A report with recommendations is expected in the summer of 2018.

#### KEY DELIVERABLES

- Public Safety Task Force report.
- Implementation plan for community recommendations.
- Other key deliverables depending on community recommendations.

RACIAL  
EQUITY  
OUTCOMES



#### STRATEGY 1:

### Implement community-led solutions to address crime, prevent illegal activities, and increase and improve pedestrian and bicyclist safety in Georgetown.

**ACTION** Convene a Public Safety Task Force to develop neighborhood recommendations to improve public safety and reduce crime in Georgetown. The task force should be diverse and representative of Georgetown residents, City departments, and Council.

**Budget** \$16,000 (funded)

**Depts** DON\*

**Timeline** 3Q/2018





Photo Credit: Tom Reese

## OPPORTUNITY #36

### Duwamish Bikeway/8<sup>th</sup> Ave. S Trail Improvements

State Route 99 (SR 99) bisects South Park, which has resulted in most services and community assets being concentrated in one area of the neighborhood (except for Concord International Elementary School). Even though the most direct route connecting both areas of South Park is the Duwamish Bikeway/8th Ave. S Trail, community members avoid it because of its unwelcoming appearance and prevalence of illegal activities such as unsanctioned encampments, litter, graffiti, lack of lighting, and overgrown vegetation. Many community members, including immigrant and refugee children living in the area and attending the elementary school, use the trail. They—along with other community members—want to improve this important connection in ways that promote art, positive use, and public safety. Decision-making about improvements will continue to leverage community expertise and will proactively involve people of color, immigrants, refugees, youth, limited English proficiency individuals, and people with low incomes.

#### KEY DELIVERABLES

- Permanent or temporary art project installed along the main school route.
- Improvements to the trail, close to 10th Ave. S and S Henderson St.

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

### Implement community-led solutions to activate the Duwamish Bikeway/8th Ave. S Trail.

**ACTION** Make improvements to upgrade the connection between the Duwamish Bikeway/8th Ave. S Trail and the S Henderson St. overpass, near 10th Ave. S, including:

- Install new curb.
- Widen the mouth of the trail.
- Upgrade the connection between the trail and the overpass, including pedestrian protections.
- Plant trees.

**Budget** \$90,000 (funded)

**Depts** SDOT\*

**Timeline** 4Q/2018

**ACTION** Design and install a youth-led art project(s) in partnership with community members. Specific next steps include:

- Convene meetings with community members to identify potential art projects and clarify elements.
- Secure funding to install a youth-led permanent or temporary art installations; potential sources include SDOT's or SPU's 1% for Arts funds.

**Budget** TBD (depending on scope of project(s) per community input, not funded, will require City funds)

**Depts** ARTS\*, SDOT

**Timeline** TBD (depending on scope of project(s) per community input)



## OPPORTUNITY #37

### Litter Abatement Pilot Project

Following an analysis of community feedback and Solid Waste service data, Seattle Public Utilities (SPU) determined that some communities in Seattle are experiencing significant issues with litter. To determine the best way to reduce litter, SPU implemented a Litter Abatement Pilot in late 2017 to test the City's litter abatement services, tools, and service levels. SPU selected South Park as one of the pilot neighborhoods.

#### KEY DELIVERABLE

- Biweekly (2/week) litter collection and disposal trips (thru August 2018).

#### RACIAL EQUITY OUTCOMES



#### STRATEGY 1:

### Implement a litter collection and disposal pilot project in South Park.

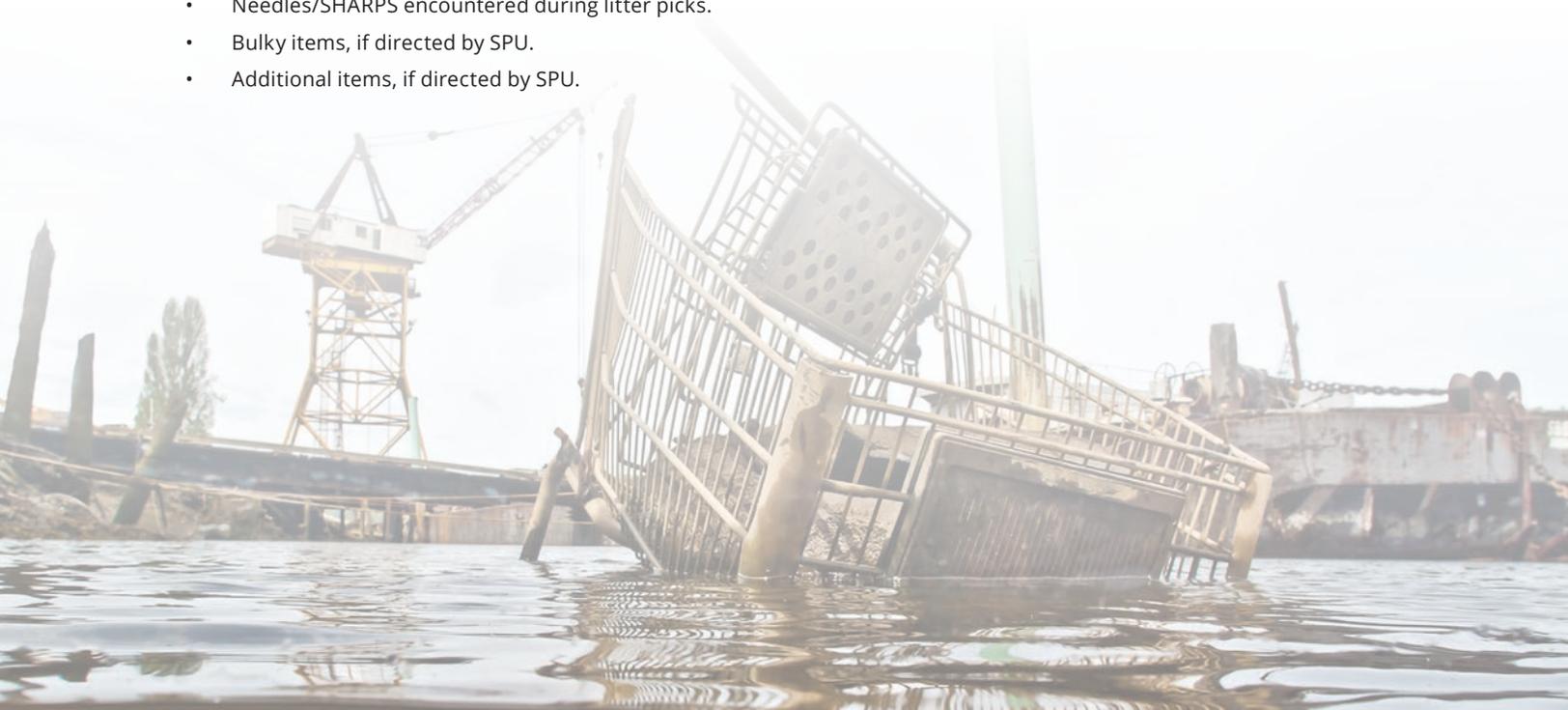
**ACTION Increase litter collection and disposal services in the South Park neighborhood.** Cleaning crews will go through the neighborhood twice a week (Tuesdays and Thursdays) for five hours each shift (10 hours total). The work activities include collection and disposal of the following:

- Ground litter in assigned project boundaries.
- Needles/SHARPS encountered during litter picks.
- Bulky items, if directed by SPU.
- Additional items, if directed by SPU.

**Budget** Existing staff and funds

**Depts** SPU\*, DON

**Timeline** 4Q/2017 – 3Q/2018



# Long-Term Strategies

These long-term strategies reflect community priorities, but require significant additional work, over the next few years to: refine the scope of the effort, identify department leads, and secure funding. The Duwamish Valley Program will continue to work with the Duwamish Valley Action Team, as well as community and other non-City partners to pursue these visions and operationalize these strategies.

LONG-TERM OPPORTUNITY	VISION	STRATEGY
<b>Anti-displacement</b>	Preserve and develop more affordable housing, cultural anchors, and community-serving commercial spaces to address displacement pressures and stabilize existing residents and businesses.	By 2023, develop and implement a place-based affordable housing and equitable development strategy that leverages existing programs and new partnerships with community members, partner agencies, and others.
<b>Workforce Development &amp; Job Pathways</b>	Integrate workforce development in all projects in the Duwamish Valley.	By 2023, develop and implement an internal and external coordinated strategy to increase local access to contracting and jobs and better connect Duwamish Valley residents, workers, and businesses to regional prosperity.
<b>Climate Change Adaptation</b>	Seattle is national model on preparing for a changing climate, prioritizing actions that reduce risks and enhance resilience in frontline communities.	By 2023, develop and implement a geographic strategy to proactively mitigate and adapt to flood risk and other climate change impacts, while prioritizing keeping people and businesses in place.
<b>Parks &amp; Open Spaces</b>	Increased access to parks, open spaces, and recreation programs in the Duwamish Valley, emphasizing riverfront access, inclusive design, and mobility.	By 2023, acquire and/or develop: <ul style="list-style-type: none"> <li>• Duwamish Waterway Park</li> <li>• South Park Plaza (waterfront parcel)</li> <li>• 12th &amp; Elmgrove</li> <li>• Georgetown Off-Leash Area</li> <li>• Gateway Park North</li> <li>• Georgetown-South Park connection</li> </ul>
<b>8th Ave. S Strategy (Georgetown)</b>	8th Ave. S is a street that allows for recreation and river access, industrial activities, and promotes environmental and community health.	In 2023 (next Capital Improvement Projects cycle), consider funding a long-term solution.



## Working Together

*To effect positive, meaningful change in the Duwamish Valley, the City needs to:*

- 1) align work across local, state, and federal agencies, the philanthropic community, businesses, industries, etc.;
- 2) collaborate with and leverage resources and expertise from these external partners.

In March 2018, prior to finalizing this document, the City convened a dozen key external stakeholders to garner support for the *Action Plan*. The event's goals were to share draft recommendations, answer questions, and identify opportunities for collaboration. Fifty people attended, representing 12 different federal, regional, and local agencies/groups and 11 City departments. The attendees included: the EPA, the Washington State Department of Transportation, Puget Sound Clean Air Agency, King County, the Port of Seattle, the University of Washington, Western Washington University, the Urban Waters Federal Partnership, Boeing, Sea Mar Community Health Clinics, The Nature Conservancy, and the Seattle Parks Foundation. Attendees identified many opportunities to coordinate and collaborate, such as: air quality improvements; local hire, apprenticeships, and jobs; stormwater management; asthma prevention; tree planting; public health; anti-displacement; and climate change. Using this information, the DVP will convene working meetings to identify specific partnerships and tasks.





Photo Credit: Tom Reese

## Important Considerations

**THE VOICE & PRIORITIES OF NATIVE PEOPLES:** A big portion of this work was based on previous community engagement, which includes the voice and priorities of Native peoples in a limited way. We recognized that by focusing on existing residents, workers, and small business owners, much of the historical context and continued presence and rights of indigenous people is missed. As the work of the DVP continues for the next several years, we will proactively seek ways to engage and collaborate with this important set of stakeholders.

**LONG-TERM STRATEGIES:** As with the mid-term actions, the City's environmental justice guiding principles and the Duwamish Valley Program's racial equity outcomes will guide the development of the long-term strategies to ensure this work benefits everyone in the Duwamish Valley, including communities of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, people with low incomes, women- and minority-owned businesses, and people of color-led organizations.

**INTERDEPENDENCE & INTERSECTIONALITY:** By applying the City's environmental justice guiding principles and the Program's racial equity outcomes, the strategies and actions included in this *Action Plan* act together as an environmental justice, equitable development, and anti-displacement strategy. If approached individually or with a lack of alignment and coordination, the very injustices and inequities we are trying to address could be perpetuated.

**PRIORITIZING PLACE-MAKING & ANTI-DISPLACEMENT:** As we advance efforts to reduce health disparities and improve both the natural and built environment, it is imperative to prioritize the implementation of actions that include aspects of place-making and anti-displacement. The actions include jobs creation, economic opportunity, pathways out of poverty, developing solutions in partnership with community members, inclusive community engagement, social cohesion and trust building, training, and the immediate stabilization of the incumbent community members and businesses.

**LESSONS LEARNED:** The City will use lessons from the work in the Duwamish Valley to support expanding efforts to other neighborhoods with high populations of people of color, immigrants, refugees, Native peoples, youth, limited English proficiency individuals, and people with low incomes.



# Acknowledgments

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<b><i>And many others!</i></b>



Photo Credit: Nicole Kistler

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***And many others!***

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**City of Seattle**



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